



European Union Institute for Security Studies

ANNUAL REPORT

2018



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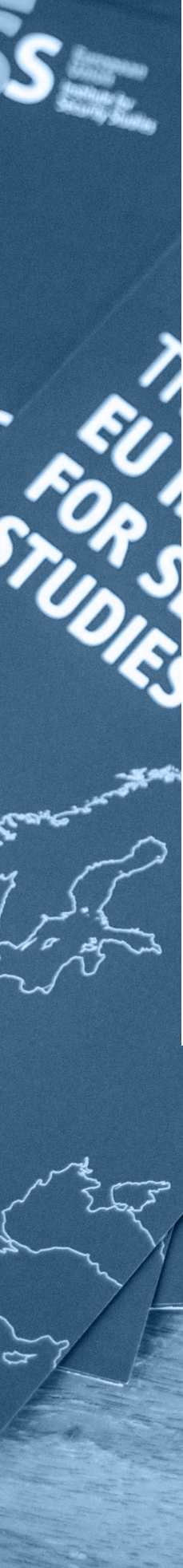
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INTRODUCTION



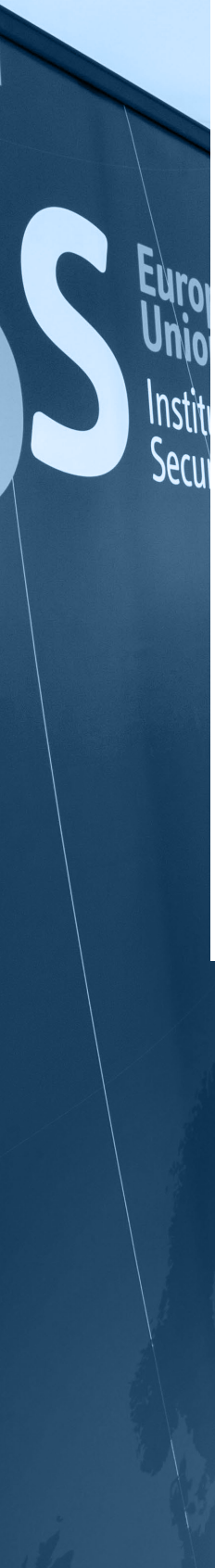
2018 was a transition year for the EUISS. Besides the arrival of a new director and the appointment of a deputy director, several senior analysts reached the end of their contracts and left the Institute to take up new positions. Throughout this transition phase, the Institute's analysts examined developments across wide-ranging areas such as CSDP, cyber security, the internal-external security nexus, emerging technologies, capability development, and EU relations with other international organisations. From a geographic perspective, the research emphasis focused on developments in the MENA region, Europe, North America, Sub-Saharan Africa, and Asia.

The Institute also continued its strategic foresight work in support of policymaking. Examples include a *Chaillot Paper* examining three scenarios for the Balkans in 2025 and a continuation of the *What If...?* series with a presentation of 12 new scenarios for 2021 published in January 2019.

With respect to conference and outreach activities, the Institute used its convening power to facilitate debates on issues such as the conceptualisation of strategic autonomy (EUISS Annual Conference) and the future of EU foreign, security and defence policy post-Brexit – the latter featuring HR/VP Federica Mogherini and Mr Michel Barnier, the EU Chief Negotiator on Article 50 TEU Negotiations with the United Kingdom.

Concerning EU processes, the Institute contributed towards the Civilian CSDP Compact process through the co-organisation of four separate conferences throughout 2018. These conferences focused on priorities as well as the future implementation of the Compact. The Institute also engaged with EU, UN, and think tank partners to examine the follow-up to the 2015-2018 Priorities on Strengthening the UN-EU Strategic Partnership on Peacekeeping and Crisis Management through joint UN-EU Expert Workshops.

Lastly, with the aim to maintain close links with the EU's decision-making processes and to respond to the needs of policymakers, the Brussels Liaison Office (BLO) continued to serve as the Institute's operational arm in Brussels. In 2018, the BLO assisted with the organisation of over 20 events in Brussels, including those undertaken in partnership with the European External Action Service (EEAS), the European Commission and other partner think tanks and research institutes both from Brussels and elsewhere. Brussels-based team members were also responsible for the implementation of three specific research contracts focused on cyber capacity building (with the European Commission), EU defence and security (with the European Parliament), and cyber diplomacy (with the European External Action Service).



BUDGET



The breakdown of the EUISS budget was as follows:

- > € 3,566,499.20 or 75% of total expenditures were related to Staff Costs (Chapter 1)
- > € 323,542.00 or 7% to Operational Activities (Chapter 2)
- > € 848,776.76 or 18% to Administrative Costs (Chapter 3)

Actual expenditures per Budget Chapters (2016–2018)

	2018		2017		2016	
Chapter 1	3,566,499.20	75	3,838,435.69	77	3,929,502.91	76
Staff Costs						
Chapter 2	323,542.00	7	389,737.99	8	453,090.82	9
Operational Costs						
Chapter 3	848,776.76	18	774,686.45	15	815,134.24	15
Administrative Costs						
Total	4,738,817.96	100	5,002,860.13	100	5,197,727.97	100



PUBLICATIONS

In 2018 the Institute published six *Chaillot Papers*. These were:

- > ‘Third powers in Europe’s east’, edited by Nicu Popescu and Stanislav Secrieru (CP no. 144, March)
- > ‘Dealing with diversity: the EU and Latin America today’, by Lorena Ruano (CP no. 145, May)
- > ‘Russia’s return to the Middle East: building sandcastles?’, edited by Nicu Popescu and Stanislav Secrieru (CP no. 146, July)
- > ‘Balkan futures – three scenarios for 2025’, edited by Marko Čeperković and Florence Gaub (CP no. 147, September)
- > ‘Hacks, leaks and disruptions: Russian cyber strategies’, edited by Nicu Popescu and Stanislav Secrieru (CP no. 148, October)
- > ‘Guns, engines and turbines – the EU’s hard power in Asia’, edited by Eva Pejsova (CP no. 149, November)

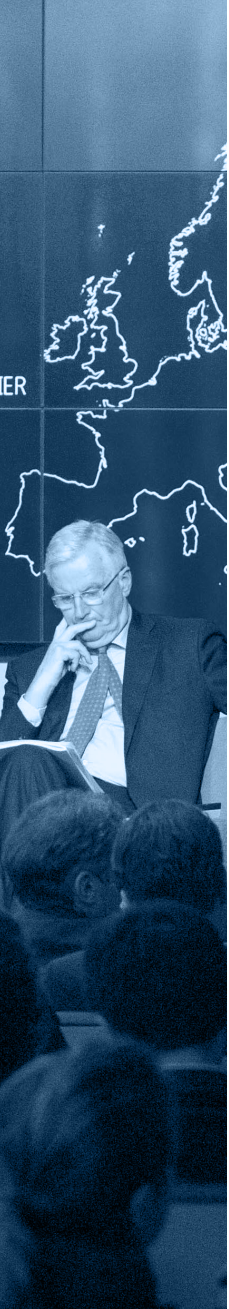
In June, the sixth edition of the *Yearbook of European Security* (YES 2018) was published, with a preface by HR/VP Mogherini. As with previous editions, the volume provided comprehensive information about key aspects of the EU’s foreign and security policy and

external action in the previous year, including CSDP missions and operations, geographic instruments, EU agencies and bodies, and the European Defence Technological and Industrial Base (EDTIB).

It also incorporated new elements including an overview of the work programmes of the 2017 presidencies of the Council of the EU relating to foreign, security and defence policy, a section on new EU defence initiatives such as Permanent Structured Cooperation and the European Defence Fund, and a chapter on European security focusing on the internal-external nexus and cybersecurity. Enhanced by clear and accessible infographics, the volume included for the first time a statistical annex for data as well as an index for reference purposes.

In total, thirteen *Briefs* were published over the course of 2018, covering issues ranging from the security repercussions of China’s Belt and Road Initiative to the implications of Artificial Intelligence for EU security and defence. The Annex provides an overview of all *Brief* titles.

EU analysts also contributed to numerous external publications and studies. Among the two more extensive such studies were the *Operational Guidance for the EU’s International Cooperation on Cyber Capacity Building* (August) and *European Armaments Standardisation* (November).



EVENTS HIGHLIGHTS

EU FOREIGN AND SECURITY POLICY

The Institute organised the following three high-profile events in 2018:

- > EUISS Annual Conference on the theme of 'Conceptualising Strategic Autonomy'
- > 'The future of EU foreign, security and defence policy post-Brexit' with the participation of H.E. Federica Mogherini, the EU High Representative for Foreign Affairs and Security Policy and Vice-President of the European Commission, and Mr Michel Barnier, the EU Chief Negotiator on Art. 50 TEU Negotiations with the United Kingdom
- > 'What If...?' side event at the February 2018 Munich Security Conference

The EUISS Annual Conference - Conceptualising Strategic Autonomy

On 6 December, the EUISS held its annual conference, which focused on the theme of the conceptualisation of strategic autonomy. Participants examined autonomy across the economic, political and security fields. The departure point was the EU Global Strategy, which notes that 'an appropriate level of ambition and strategic autonomy is important for Europe's ability to promote peace and security within and beyond its borders.' The annual conference brought together over 130 policymakers, think tankers and academics to debate and discuss the issue.



The annual conference included interventions by Helga Schmid, Secretary General of the EEAS, as well as Pedro Serrano, Deputy Secretary General for CSDP and Crisis Response (EEAS). The conference also featured officials from several EU member states so they could share their understanding of strategic autonomy.



The future of EU foreign, security and defence policy post-Brexit

On 14 May, the EUISS hosted the conference ‘The future of EU foreign, security and defence policy post-Brexit’. EUISS Director Gustav Lindstrom moderated discussions on the subject between H.E. Federica Mogherini, EU High Representative for Foreign Affairs and Security Policy and Vice-President of the European Commission, and Mr Michel Barnier, the EU Chief Negotiator on Art. 50 TEU Negotiations with the United Kingdom.

Addressing some 160 participants, consisting largely of ambassadors, experts and journalists, HR/VP Mogherini and Mr Barnier stressed that it is impossible to separate the security and defence interests and policies of the EU and the UK, and that the clear interests of respective



governments and peoples pointed to strong co-operation in the future.

2018 Munich Security Conference – ‘What if...?’ Designing Crisis Response in an EU Context

On 18 February, the EUISS organised a side-event at the 2018 edition of the Munich Security Conference (MSC) at the Bayerischer Hof in Germany. The side-event featured a presentation by EUISS analysts of a crisis scenario simulation and a walk-through of possible EU responses to the crisis. Inviting audience participants to actively engage in ‘grey swan’ thinking in an intimate setting, EUISS analysts showcased their work on strategic foresight and crisis management planning.



DIALOGUES AND SEMINARS

Africa

New approaches to delivering Security Sector Reform in sub-Saharan Africa - On 14 November, the EUISS and the World Bank jointly organised a workshop on ‘New approaches to delivering Security Sector Reform in sub-Saharan Africa’. This technical meeting took place at the World Bank office in Paris and allowed participants from international institutions, donor and recipient countries, civil society, NGOs and the SSR expert community to share country experiences and operational solutions on innovative SSR approaches.

The first session discussed the role of public expenditure management and review in SSR programmes, including a presentation of the joint UN-WB report *Securing Development: Public Finance and the Security Sector* (2017) and

its implementation in pilot countries in Africa. The second session addressed the use of SSR as an instrument to help prevent conflicts and build resilience, identifying early entry points that can help mitigate conflict risks. The initiative was part of the EUISS Africa research programme.

The Americas

Weathering the storm: transatlantic security in insecure times – On 3 October, the EUISS, the Netherlands Institute of International Relations (Clingendael Institute) and the Center for a New American Security (CNAS) organised a roundtable to shed light on recent developments in European and global security and their impact on transatlantic relations.

Four panels focused on the relaunching of European Union defence and its (mis)interpretation on the other side of the Atlantic, Europe's contribution to burden-sharing beyond military spending, the EU's potential role in US-North Korea denuclearisation negotiations and Turkey's posture in NATO. The meeting offered the opportunity for policymakers, think tankers and journalists to share thoughts on the future direction of Europe and the transatlantic relationship, and exchange ideas on the challenges ahead and potential areas of cooperation for the safeguarding of the international rules-based order.

Asia

Arms transfers, defence markets, and the new dynamics in EU-Asia relations – On 26 January, the EUISS organised a public conference to present a report on the Chinese and Russian defence industries and to discuss the issue of European arms exports to Asia.

The focus of the event was on Russian and Chinese defence trajectories, and to assess the narrowing industrial and technological gap with the European armaments sector. The debate also covered European 'hard power' in Asia, especially the regulatory frameworks in place and the contribution of EU member states to the regional arms build-up.

EU-China Informal Security Dialogue – On 14 December, the EUISS co-organised the EU-China Informal Security Dialogue in Beijing, together with the External Action Service (EEAS), the International College of Defence Studies (ICDS) of the China National Defence University and the Chongyang Institute for Financial Studies of the Renmin University of China (RDCY). Attended by high-level military and government officials, academics and security experts from both sides, the event sought to deepen and broaden the discussion on security issues of common interest and explore possibilities for further cooperation between the EU and China.

Western Balkans

Balkan Futures – On 22 January, the EUISS launched the *Balkan Futures project* in Sarajevo. Overall, a series of expert meetings/workshops were held in Sarajevo, Belgrade, Skopje, Tirana, and Brussels between January–April 2018. On 25 January, the EUISS also organised a panel discussion titled 'The New EU Enlargement Strategy: Imagining the Balkan Futures' at the EU Info Center in Belgrade. The event gathered local and regional experts, as well as the representatives of the diplomatic core and more than 40 participants – including experts from the Western Balkan countries (Albania, Bosnia and Herzegovina, Kosovo,* the former Yugoslav Republic of Macedonia, Montenegro, and Serbia).

* This designation is without prejudice to positions on status, and is in line with UNSCR 1244/1999 and the ICJ Opinion on the Kosovo declaration of independence.

EUISS expert workshop on building resilience in the Western Balkans – Organised in Brussels on 16 February, the expert workshop sought to identify and analyse the various drivers of fragility in the Western Balkans and the kind of responses that may be needed from the EU and/or local actors.

Second round of workshops for ‘Balkan Futures’ – From 27 February to 2 March, the EUISS held the second round of workshops for the project ‘Balkan Futures’. It was held in Skopje and Tirana from 27 February to 2 March at the premises of the EU Delegations in the former Yugoslav Republic of Macedonia and in Albania.

During the workshop, the participating experts jointly discussed the possible scenarios for the future of the Western Balkans. On 2 March, the EUISS also organised a public event entitled ‘The New EU Enlargement Strategy: Expectations and Realities’ at the EU Info Centre in Tirana. The panel of experts from different Balkan countries discussed both regional and country perspectives following the publication of the EU Commission’s Communication ‘*A credible enlargement perspective for and enhanced EU engagement with the Western Balkans*’. The event attracted significant media attention and was attended by more than 50 participants – local and regional experts, diplomats, journalists, and representatives from state institutions and NGOs.

Civilian CSDP Compact

Towards a Civilian CSDP Compact – informal workshop organised in Brussels on 26 January by the EUISS in cooperation with the Permanent Representations of Austria and Denmark to the EU: discussions focused on implementation and challenges.

The EU as a civilian superpower – Which future contributions to European Security? seminar organised in Copenhagen on 4 June by the EUISS and the Danish Institute for International Studies (DIIS), in cooperation with the Ministry of Foreign Affairs of Denmark

(Udenrigsministeriet). Participants examined the future of the EU’s civilian missions as defined in the foreseen “Civilian Compact” with a view to unpack it, identify the challenges that it may face in terms of capability development, and put forward policy recommendations on what contribution to European security the Civilian Compact should imply.

Recasting EU civilian crisis management: capabilities and partnerships – Rome, 6 July, conference organised by the Istituto Affari Internazionali (IAI) and the Italian Ministry of Foreign Affairs, in cooperation with the EUISS. Participants analysed the status and prospects of the ongoing revision of civilian crisis management at EU level, looking in particular at the forthcoming Civilian Capabilities Development Plan and the current reflection on a Civilian Compact.

Shaping the Civilian CSDP Compact: Commitments and Implementation – Vienna, 3 October, 85 participants from EU institutions, member states and leading think-tanks gathered in Vienna for the workshop. It was jointly organised by the Austrian Ministry for Europe, Integration, and Foreign Affairs and the EUISS. The primary goal of the workshop was to support an inclusive process leading to the Civilian CSDP Compact, focusing on the formulation of clear and actionable commitments in order to pave the way for the successful adoption of the Compact by the end of 2018. The workshop had two sessions: one examining the tangible commitments to shape an ambitious Compact, and the other focusing on the operationalisation of these commitments by the EU and its member states.

Internal-External Security Nexus

Workshop Series on EU Border Management – Together with the European Policy Centre, and with the support of the Finnish Foreign Ministry and Friedrich Naumann Foundation, the EUISS co-organised a series of three workshops on the EU’s border strategy (on 3 December 2017 and 4 July 2018 in Brussels, and on 13 April 2018

in Paris). Different sessions looked at the role of Frontex outside the European Union, its relationship to CSDP missions, and the growing threat of hybrid warfare at the border. At the end of the first phase of the project there were three further outreach seminars in Helsinki (7 December), Berlin (26 November) and Brussels (27 November).

Workshop on CSDP missions and home affairs agencies – On 8 November 2018, the EUISS organised a roundtable in Brussels with policy-makers and national representatives to discuss the operationalisation of the internal-external nexus. This was followed the next day by a briefing for the PSC ambassadors. The discussion built on a series of seminars and conferences organised with other partners - the Centre for International Peace Missions in Berlin on 20 June, and with the Institute for International Affairs in Rome on 6 July.

Cyber

Under the Task Force on Cyber Capacity Building

Towards operational guidance for the EU's cyber capacity building abroad – On 16 May, the European Commission's Directorate General for International Cooperation (DEVCO), in partnership with the EUISS, hosted a consultation workshop in Brussels to present a draft study entitled the 'EU's external cooperation on cyber capacity building. Operational guidance' to a range of relevant stakeholders. The study is intended to provide a comprehensive practical framework for the EU's external actions in the fight against cybercrime and the promotion of cybersecurity and cyber resilience.

Linking development, digitalisation and security: Defining the 'how' in cyber capacity building – Organised in cooperation with the European Commission and the Global Forum on Cyber Expertise on 27 June, this meeting focused on sharing experiences concerning existing approaches in implementing cyber capacity

building with the aim to foster a dialogue and cross-fertilisation of ideas and practices across communities. Participants discussed how to streamline working methods for effective, sustainable and inclusive cyber capacity-building partnerships that can also contribute to the implementation of the GFCE Global Agenda.

Under the Task Force on Restrictive Measures Related to Malicious Activities in Cyberspace

Paris, 14 December – First meeting of the Task Force on restrictive measures related to malicious activities in cyberspace (14 December)

The task force took stock of existing sanctions regimes in response to cyber activities developed by states and international organisations. It also evaluated their impact on cyber cooperation between various actors. Participants also defined the overarching objectives behind the development of restrictive measures regimes, focusing on the ways these might help enforce norms of responsible state behaviour in cyberspace, and explored the feasibility of employing sanctions in cyberspace as measures to respond to other violations.

MENA

Minorities in the Middle East – Researchers from the EuroMeSCo network were hosted by the EUISS on 22 May to discuss the situation of minorities in the Middle East, how to frame the topic and improve policymakers' understanding of the issue. The half-day meeting was also an opportunity to present of a EuroMeSCo Joint Policy Study on minorities in the Middle East and North Africa, including Syrian Christians.

Military trends in the Middle east: Is there an arms race? – Food-for-thought lunch organised in Brussels on 3 October.

Arab Futures 2.0 – Identifying game-changers & catalysts – Food-for-thought lunch organised in Brussels on 27 November.

Arab police reform – Between citizens and security - On 7 December, the EUISS and the Konrad-Adenauer-Foundation organised a research seminar on ‘Arab police reform: between citizens and security’. The event was held in Tunis and included policymakers from the region, as well as from relevant EU bodies such as the EUPOL COPPS mission, EUBAM Libya and the European Commission. The backdrop to this seminar was the difficulties both the EU and others face in reforming internal security forces, and the fact that police forces in the Middle East and North Africa are an understudied subject.

Regional security: The Sunni Factor – Cross-Impact analysis – Food-for-thought lunch organised in Brussels on 18 December.

Security and defence

The EU and NATO: The Essential Partners - On 13 December 2018, the EUISS and the NATO Defense College co-organised a roundtable with the purpose of discussing recent developments in the EU-NATO partnership and ongoing obstacles to further cooperation. With EU and NATO officials in attendance, three panels discussed critical issues such as the capacity-building of partners and exercises; capability development, defence-industrial issues and military mobility; and counter-terrorism and the promotion of the Women, Peace and Security agenda. The exchange between academic and think tank representatives with policymakers from the EU and NATO was particularly fruitful, laying the foundations for further meetings and supporting the analysis for a joint publication that will be released by the EUISS and NDC in 2019.

Keeping up the momentum on European defence - On 13 June, the EUISS, the Direction générale des relations internationales et de la stratégie (DGRIS) and the Bulgarian presidency of the Council of the EU organised a seminar focusing on EU security and defence. Organised at the French Ministry of the Armed Forces, the seminar looked back over the key successes and lessons identified from the Bulgarian presidency on important dossiers such as

Permanent Structured Cooperation (PESCO) and the European Defence Fund (EDF). Building on this, the seminar also focused on the forthcoming Austrian presidency of the Council of the EU (July-December 2018) and its priorities in the area of security and defence.

Planning for the future of EU defence - On 21 November in Paris, the EUISS, the Direction Générale des Relations Internationales et de la Stratégie (DGRIS) and the Austrian Presidency of the Council of the EU organised a seminar focusing on the future of EU defence. Hosted by the French Ministry of the Armed Forces, the seminar looked back at key successes and lessons learned from the outgoing Austrian EU Presidency, but also allowed the incoming Romanian EU Presidency to outline its ambitions for EU defence. The audience was comprised of officials from the EU institutions and member states, think tankers and academics. The seminar also focused on strategic autonomy, the importance of EU-NATO cooperation as well as transatlantic relations.

Copernicus SEA Workshop - The Copernicus Security Service for Member States and the European Union - On 11 December, the Copernicus Service in Support to EU External Action (SEA), in collaboration with the Centre national d'études spatiales (CNES), held a one-day workshop for existing and potential users of SEA at the CNES headquarters in Paris. The workshop focused on the Copernicus Security services, in particular SEA, and the value-added they represent for EU member states and the EU. The EUISS served as a co-organiser of this event, alongside the European External Action Service (EEAS), and the European Commission.

Russia and the Eastern Neighbourhood

Regional cooperation and comprehensive security on the southern shore: regional solutions to regional problems? – On 18 AND 19 September, the EUISS in collaboration with the George C. Marshall Center's European Center for Security Studies organised two workshops on Europe's eastern and southern

neighbourhoods and the challenges they pose to European and transatlantic security. The two-day event brought together alumni of the George C. Marshall Center's European Security Seminar – East, who are now serving in Brussels and around the world, to address and share proven best practices in transatlantic security-related issues.

Russia's Role in the MENA region – Food-for-thought lunch organised in Brussels on 16 October.

Economies under Stress: Reform or Stagnation? – Food-for-thought lunch organised in Brussels on 20 November.

TASK FORCES

Cyber Capacity-Building Task Force

The EUISS continued with the Task Force on Cyber Capacity Building launched in 2017 with two main objectives: (a) to identify and address the existing gaps in the EU's analytical and methodological work in the area of cyber capacity building in a coherent and holistic manner, and (b) to consolidate cyber policy and its related dimensions and translate this into operational guidance for any EU external cyber capacity-building action. The final document – Operational Guidance for the EU's International Cooperation on Cyber Capacity Building and an accompanying "Playbook" – were approved by the European Commission in 2018. Both documents are available on the website of the European Commission's Directorate General for International Cooperation and Development.

Task Force on restrictive measures related to malicious activities in cyberspace

The European Union Cyber Diplomacy Toolbox mentions the possibility of adopting restrictive measures against actors engaged in malicious cyber activities detrimental to the interests of the EU and its member states. In an effort to support this process with an independent analysis and identification of lessons from other restrictive measures regimes, the EUISS launched a Task Force that will focus on the following objectives:

- > Mapping and comparative analysis of sanctions regimes developed to date by other countries and organisations
- > Defining the scope and elements of a potential EU sanctions regime
- > Defining the 'effectiveness' of restrictive measures in cyberspace.

NETWORKS

Council for Security Cooperation in the Asia-Pacific



On Thursday 25 January, the CSCAP EU Committee convened its fifth annual meeting in Brussels. Following a briefing from EEAS officials on recent developments related to EU policy in Asia, the Committee held a workshop on arms exports, defence markets, and new dynamics in EU-Asia relations.

In its capacity as the coordinator of CSCAP EU, the EUISS ensured the participation of EU experts in various CSCAP Study Groups, specifically on Non-Proliferation and Disarmament in Seoul, on 4 April, and the Steering Committee Meeting in Kuala Lumpur on 9-10 May.

On 10 October, CSCAP EU held a bilateral meeting with the official delegation from CSCAP China in its Paris Headquarters.



EU CYBER DIRECT

The **EU Cyber Direct** project supports EU cyber diplomacy efforts and consequently contributes to the development of a secure, stable and rights-based international order in cyberspace through extensive dialogues with strategic partners from Brazil, China, India, Japan, South Korea and the United States, as well as regions of Latin America and the Asia-Pacific.

Throughout 2018, the project organised several events in India, China and the United States bringing together governments and non-governmental actors to explore the main issues surrounding international law in cyberspace, norms of responsible state behaviour and Confidence-Building Measures. In addition, the EU Cyber Direct project provided support to other high-level events such as the MIT Conference on Cyber Norms in Boston (USA), CYFY conference in New Delhi (India), and the CYBERSEC conference in Cracow (Poland). Through participation in conferences, workshops, and research missions, the project experts contributed to cyber-related debates worldwide.

Detailed information about project activities and research can be found on the project website: www.eucyberdirect.eu

European Security and Defence College (Support and lectures by EUISS)

ESDC Alumni Seminar 2018 – On 22-23 February, the European Security and Defence College (ESDC), the EU Institute for Security Studies (EUISS) and the Bulgarian Presidency of the Council of the European Union co-organised the ESDC Alumni Seminar 2018 in Brussels.

3rd Module of the CSDP High Level Course 2017-2018 – CSDP Missions and Operations

– Sofia, 16-20 April – hosted by the Bulgarian Diplomatic Institute. Panel intervention on the topic: ‘Migration and Security: Dealing with internal and external security’.

13th CSDP high-level course 2017-2018 –

Larnaca, 14-15 May. The EUISS supported the European Security and Defence College (ESDC), the Cypriot Ministry of Defence and the Diplomatic Academy of Nicosia with the course designed to prepare select senior representatives from EU member states and EU institutions for roles in CSDP and the EU’s crisis management structures. The 13th course attracted participants from the European External Action Service (EEAS), the EU Military Staff (EUMS), Frontex, CSDP missions and operations, the European Union Satellite Centre (SatCen) and numerous member state representatives.

CSDP Orientation Course – Thessaloniki, 4-8

June. This course was hosted by the Hellenic Supreme Joint War College (HJSWC) in cooperation with the University of Macedonia (UoM)–Department of International and European Studies under the auspices of the ESDC. This Orientation Course aimed to develop and promote a better understanding of CSDP, as an essential part of the CFSP of the European Union.

CSDP Orientation Course – Baku, 11-15 June.

This conference was organised by the European Commission; representatives from Eastern Partnership countries such as Armenia, Azerbaijan, Belarus, Georgia, Moldova and Ukraine were invited to represent their institutions/ organisations and to present their work related to ‘Security and Defence’. The EUISS gave a lecture on CSDP-related issues.

CSDP Orientation Course – Brussels, 25-29

June. The ESDC and the National College of Home Affairs–Alexandru Ioan Cuza Police Academy (Romania) organised the Common Security and Defence (CSDP) Orientation Course. The EUISS made a presentation on EU Defence and the Global Strategy.

Pilot Course – Migration Flow, Border Management and CSDP – Athens, 8-12 October.



Under the auspices of the ESDC, the Center for Security Studies (KEMEA) of the Greek Ministry of Interior organised the pilot course on Migration Flows, Border Management and CSDP.

Cyber Security/Cyber Defence – course organised in Budapest on 12-13 November by the ESDC, CEPOL and National University of Public Service.

Inauguration ceremony of the Cyber ETEE platform – Brussels, 20 November. The Cyber Education, Training, Evaluation and Exercise (ETEE) platform was created in order to provide the EU member states and partner countries with personnel who are knowledgeable in the domain of cybersecurity. The platform has been established within the ESDC.

EFB Fellowships

Following on the successful ‘pilot’ experience undertaken with the first Fellowship in 2016/17, a new agreement for the academic year 2017/18 was signed by the European Fund for the Balkans (EFB) and the EUISS in April 2017.

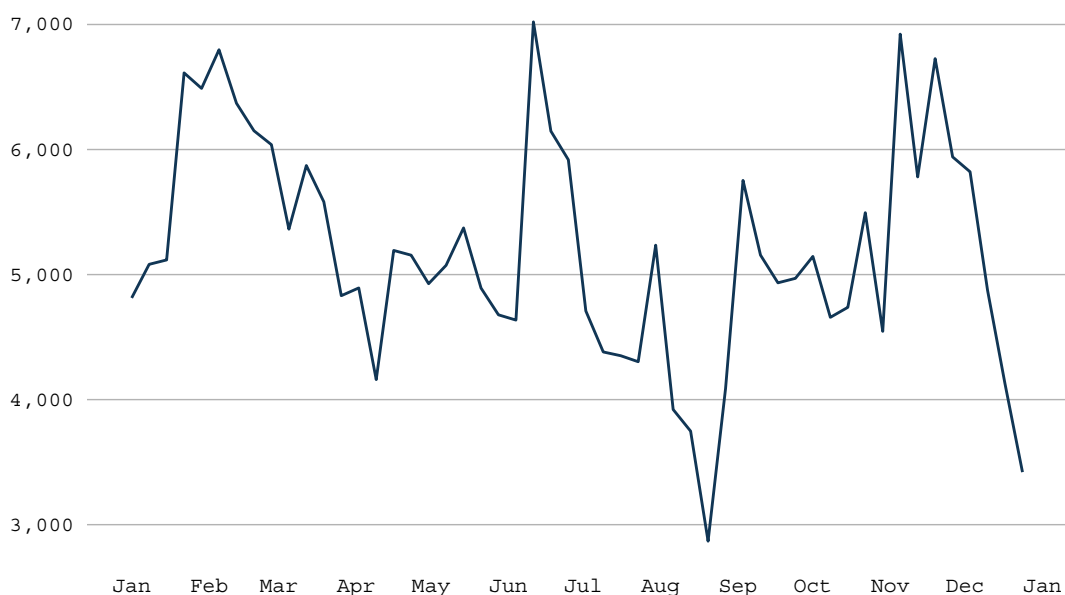
Marko Čeperković (*September 2017–June 2018*), Donika Emini (*October–December 2017 and April–June 2018*) and Isidora Stakić (*November 2017–June 2018*) joined the EUISS Team for the 2017/18 academic year.

ONLINE PRESENCE

As in previous years, the EUISS continued to develop its online and social media profile. The EUISS website had 291,599 visits over the course of 2018, with 85.3% of those visits originating in Europe. Approximately 202,000 used an English language browser.

Figure 1: Weekly visits

EUISS website , 01-01-2018 to 31-21-2018



With regard to social media, the EUISS ended 2018 with:

- > 11,000 followers on LinkedIn
- > 18,000 followers on Twitter
- > 20,000 followers on Facebook



ign, security
Brexit

ERINI

Michel BARNIER



THE TEAM

Director

Gustav Lindström

Nicoletta Pirozzi (non-resident)

Stanislav Secieru (until July 2018)

Isidora Stakić

Deputy Director

Florence Gaub

Nathalie Van Raemdonck (since July 2018)

Senior Analysts

Giovanni Faleg (since July 2018)

Roderick Parkes

Eva Pejsova

Nicu Popescu (until June 2018)

Stanislav Secieru (since September 2018)

Thierry Tardy (until April 2017)

Trainees/Junior Analysts

Paris Headquarters

Georgios Barzoukas

Gaia Fusco

Tomas Jevsejevas

Natalia Martin

Marius Troost

Ard Vogelsang

Brussels-based Analysts

Daniel Fiott

Patryk Pawlak

Brussels Liaison Office

Nikolay Bozhkov

Federica Fazio

Associate Analysts

Jakob Bund

Marko Čeperković

Donika Emini

Zoran Nechev

James Galand-Jones

Justine Kubera

Mattias Varem

Alice Vervaeke

Annelies Pauwels (since July 2017)

ANNEX



Opening Address
Federica
MIGHERINI



EUISS PUBLICATIONS

Books

EUISS Yearbook of European
Security 2018 – YES 2018

[June 2018]

Chaillot Papers

N° 144: Third powers in Europe's east

edited by Nicu Popescu, Stanislav Secrieru.
With contributions from Ozlem Demirtas-
Bagdonas, Thomas S. Eder, Arzu Geybulla,
Richard Giragosian, Julia Lisiecka, Michal
Makocki, Anaïs Marin, Vadim Pistrinciuc,
Hanna Shelest, Ariane Tabatabai, Ekaterine
Zguladze [March 2018]

N° 145: Dealing with diversity –
The EU and Latin America today

by Lorena Ruano [May 2018]

N° 146: Russia's return to the Middle
East: building sandcastles?

edited by Nicu Popescu, Stanislav Secrieru.
With contributions from Julien Barnes-Dacey,
Dimitar Bechev, Timofey Borisov, Dmitriy
Frolovskiy, Florence Gaub, Dalia Ghanem-
Yazbeck, Mark N. Katz, Valisy Kuznetsov,
Anton Lavrov, Carole Nakhle, Dmitri Trenin
[July 2018]

N° 147: Balkan futures – Three
scenarios for 2025

edited by Marko Čeperković, Florence Gaub.
With contributions from Donika Emini, Zoran
Nechev, Isidora Stakić [September 2018]

N° 148: Hacks, leaks and disruptions
– Russian cyber strategies

edited by Nicu Popescu, Stanislav Secrieru.
With contributions from Siim Alatalu, Irina
Borogan, Elena Chernenko, Sven Herpig, Oscar
Jonsson, Xymena Kurowska, Jarno Limnell,
Patrik Pawlak, Piret Pernik, Thomas Reinhold,
Anatoly Reshetnikov, Andrei Soldatov, Jean-
Baptiste Jeangène Vilmer [October 2018]

N° 149: Guns, engines and turbines
– The EU's hard power in Asia

edited by Eva Pejsova. With contributions
from Mathieu Duchâtel, Felix Heiduk, Bruno
Hellendorff, Chantal Lavallée, Liselotte
Odgaard, Gareth Price, Zoe Stanley-Lockman
[November 2018]

Reports

Operational Guidance for the
EU's international cooperation
on cyber capacity building

by Patrik Pawlak [August 2018]

The study was commissioned by the European
Commission's Directorate-General for
International Cooperation and Development,
Unit "Security, Nuclear Safety". Between June
2017 and June 2018, the EUISS organised six
expert workshops to discuss different aspects
of the study, feeding into the final version. The

drafting process was supported by a dedicated EUISS Task Force for Cyber Capacity Building.

The Operational Guidance study is also accompanied by a Playbook – an actionable summary that provides a quick overview of the main steps to follow and key challenges to take into consideration when designing and implementing cyber capacity-building interventions.

European armaments standardisation

by Daniel Fiott [November 2018]

This study analyses the armaments standardisation approaches of the EU and NATO and provides an overview of policy initiatives in the domains of maritime information sharing and remotely-piloted aircraft systems. In looking at other defence capability areas that may benefit from future policy initiatives on armaments standardisation, the analysis points to military mobility, cyber defence and defence energy management as potential priority areas.

Commissioned by the European Parliament's Sub-Committee on Security and Defence, the study also makes a series of recommendations on how European armaments standardisation can be advanced in light of initiatives such as Permanent Structured Cooperation (PESCO) and the European Defence Fund (EDF).

Briefs

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EUISS ACTIVITIES

Conferences and seminars

EUISS events

January		
21-25	Sarajevo, Belgrade	'Balkan Futures' – Expert Workshops 1 and 2 – hosted by EU Delegations in Bosnia and Herzegovina and in Serbia
25	Brussels	5th CSCAP EU Committee Meeting and CSCAP EU Workshop – 'Arms experts, defence markets, and the new dynamics in EU-Asia relations'
26	Brussels	Public conference – 'Arms transfers, defence markets, and the new dynamics in EU-Asia relations'
29	Brussels	'The EU's approach to cyber capacity building abroad – Towards operation guidelines' , project implemented by the EUISS and funded by the European Union
February		
27-02 March	Skopje/ Tirana	Second round of four workshops -- hosted by the EU Delegations in the former Yugoslav Republic of Macedonia and in Albania
March		
23	Brussels	'Brexit: What consequences for the EU's security and defence agenda?'
26	Brussels	'Cyber Capacity Building' Task Force
April		
23	Brussels	Reflecting on the 'EU's approach to external Cyber Capacity Building' and discussing the draft operational guidance document; project funded by the European Union
24	Brussels	Forecasting 'Balkan Futures' – Inter-institutional discussion and last workshop of the series
May		
05	Brussels	Annual EU Open Day
14	Brussels	'EU-UK Security, Defence and Foreign Policy Relations post-Brexit' panel discussion with Michel Barnier and HR/VP Federica Mogherini
July		
03	Brussels	'The crime-terror nexus in the EU' – An informal expert discussion hosted by the EUISS
September		
18	Brussels	First working lunch in a series of food-for-thought meetings – 'Security and defence: Military trends and responses'
October		
01	Paris	Launch event of EUISS Chaillot Paper on 'Russia's Role in the Middle East'
02	Brussels	Launch event of EUISS Chaillot Paper 'Balkan Futures – Three Scenarios for 2025'
03	Brussels	'Military trends in the Middle East: is there an arms race?' First food-for-thought lunch
22	Brussels	EUISS Task Force on 'Restrictive measures related to malicious activities in cyberspace'
November		
07	Paris	Launch event of EUISS Chaillot Paper on 'Russian Cyber Strategies'

08	Brussels	Addressing the 'Internal/external security nexus – options for FSJ-CSDP cooperation'
20	Brussels	2 nd in the Working lunch series on 'Russia's role in the MENA Region'
27	Brussels	'Arab Futures 2.0 – Three scenarios for 2030' . First round of the Arab Futures Delphi consultation
December		
06	Brussels	EUISS Annual Conference – 'Conceptualising Strategic Autonomy'
18	Brussels	'Arab Futures 2.0 – Three scenarios for 2030' . Second round of the Arab Futures Delphi consultation

Collaborative events

January		
26	Brussels	'Towards a Civilian CSDP Compact' : informal workshop organised by the EUISS in cooperation with the Permanent Representations of Austria and Denmark to the EU
February		
13	Paris	Public launch co-organised by the EUISS and ECFR of EUISS Report no. 38 on the Russian and Chinese defence industries
18	Munich	'What If...? Designing Crisis Response in an EU Context' . EUISS side-event organised at the 18 th Munich Security Conference
22-23	Brussels	'ESDC Alumni 2018' seminar co-organised by the ESDC, EUISS and the Bulgarian Presidency of the Council of the European Union
March		
02	Tirana	Public event: 'The New EU Enlargement Strategy: Expectations and Realities' at the Information Centre in Tirana
15	Brussels	'Follow-up to the 2015-2018 Priorities on Strengthening the UN-EU Strategic Partnership on Peacekeeping' and 'Crisis Management Joint UN-EU Expert Workshop on the Next Set of Priorities' co-organised by the EUISS and the Center for International Peace Operations (ZIF), in cooperation with the EEAS Crisis Management and Planning Directorate and the United Nations Liaison Office for Peace and Security in Brussels
26	Brussels	'Cyber Capacity Building' Task Force
April		
12-13	Paris	'Border geopolitics in the Western Balkans and Turkey' seminar co-organised with the European Policy Centre (EPC)
27	New York	'The Future of the UN-EU Strategic Partnership. Following up on the 2015-2018 UN-EU priorities on peacekeeping and crisis management – Wrapping up the Second Joint Workshop on UN-EU Priorities' co-organised by the International Peace Institute (IPI), the EUISS and the Center for International Peace Operations (ZIF), in cooperation with the EEAS, Crisis Management and Planning Directorate (CMDP) and the UN Department of Peacekeeping Operations (DPKO)
May		
16	Brussels	'Towards operational guidance for the EU's cyber capacity building abroad' – Consultation on the draft operational guidance workshop organised by the European Commission's Directorate General for International Cooperation (DEVCO) in partnership with the EUISS
22	Paris	Researchers from the EuroMeSCo network hosted by the EUISS to discuss the 'Situation of minorities in the Middle East' , how to frame the topic and improve policymakers' understanding of the issue

June		
04	Copenhagen	'The EU as a civilian superpower – Which future contributions to European Security?' seminar organised by the EUISS and the Danish Institute for International Studies (DIIS), in cooperation with the Ministry of Foreign Affairs of Denmark (Udenrigsministeriet)
13	Paris	'Keeping up the momentum on European defence – Looking back and moving forward' with the Bulgarian and Austrian presidencies. Pilot-seminar co-organised by the EUISS, Direction générale des relations internationales et de la stratégie (DGRIS) and the Bulgarian Presidency of the Council of the EU
27	The Hague	'Linking development, digitalisation and security: Defining the "how" in cyber capacity building' organised with the partnership of the EU and the Global Forum on Cyber Expertise (GFCE)
July		
06	Rome	'Recasting EU civilian crisis management: capabilities and partnerships' organised by the Istituto Affari Internazionali (IAI) and the Italian Ministry of Foreign Affairs and International Cooperation, in cooperation with the EUISS
09	Brussels	'The application of existing international law in cyberspace: state practice and key concepts' – Expert briefing organised in the framework of the EU International Law Initiative in Cyberspace under the EU Cyber Direct project, in cooperation with the EEAS and the Austrian Presidency of the Council
September		
10	Brussels	'Transatlantic Perspectives on Cyber Diplomacy' . Stakeholder meeting following the EU-U.S. Cyber Dialogue co-organised by the EUISS, the German Marshall Fund of the United States (GMFUS) and the Stiftung Neue Verantwortung
18-19	Brussels	'Regional cooperation and comprehensive security on the southern shore: regional solutions to regional problems?' and 'Overcoming or reinforcing divisions in Europe's East?' Joint seminar organised by the George C. Marshall European Center for Security Studies and the EUISS
October		
03	Vienna	'Shaping the Civilian CSDP Compact: Commitments and implementation' workshop co-organised by the EUISS and the Austrian Ministry for Europe, Integration and Foreign Affairs
	Brussels	'Weathering the storm – Transatlantic security in insecure times' co-organised by the EUISS, the Netherlands Institute of International Relations (Clingendael Institute) and the Center for a New American Security (CNAS) with the support of the Ministry of Defence of Finland and the Netherlands Ministry of Defence
November		
14	Paris	'New approaches to delivering Security Sector Reform in sub-Saharan Africa' conference co-organised by the EUISS and the World Bank Group
21	Paris	'Planning for the future of EU defence – Lessons and visions' from the Austrian and Romanian Presidencies of the Council of the EU. A seminar co-organised by the EUISS, Direction générale des relations internationales et de la stratégie (DGRIS) and the Austrian Presidency of the Council of the EU
27	London	'Third powers in Europe's East' roundtable organised with Chatham House
30	Brussels	'Priorities to reinforce the UN-EU strategic partnership on peace operations and crisis management: Gearing up for implementation' organised by the Austrian EU Presidency, the EEAS and the UN Liaison Office for Peace and Security, in cooperation with the EUISS and ZIF
December		
07	Tunis	'African police reform – Between citizens and security' . An event co-organised by the EUISS and the Konrad-Adenauer Foundation
11	Paris	SEA User Workshop – the Copernicus Security Service for Member States and the European Union. Organised in cooperation with the entities entrusted with the implementation of the three strands of the service: SatCen, EMSA and FRONTEX and with the EUISS and the CNES
13	Brussels	'The EU and NATO: the essential partners' . Conference co-organised with the NATO Defense College. The event took stock of the implementation of the EU-NATO Joint Declarations from 2016 and 2018. The discussions will serve as a basis for a joint publication on EU-NATO cooperation to be released in 2019

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Beijing

'EU-China Informal Security Dialogue – A Track 1.5' seminar for exchanging views and exploring opportunities co-organised by the EEAS, the EUISS, Chongyang Institute for Financial Studies, Renmin University of China (RDCY), the International College of Defence Studies (ICDS) and the National Defence University (NDU)