

# 2015

## ANNUAL ACTIVITIES REPORT





# **EUROPEAN UNION INSTITUTE FOR SECURITY STUDIES**

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**2015 ACTIVITIES REPORT**





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## **ACKNOWLEDGEMENTS**

Special thanks go to Philip Worré who coordinated this publication and to Denise Lamps who prepared the documentation.

# The EUISS in 2015



# I. THE EUISS IN 2015

2015 was characterised by an intensified pace of activities as well as closer cooperation with the new HR/VP team and the EEAS on the 'strategic review'. The internal reform and modernisation process also continued, including the entry into force of the new Financial Rules and new implementing rules on secondments (to and from the Institute), further streamlining of the personnel structure (necessitated to some extent by the zero-growth budget), and the finalisation of new draft Staff Regulations, following an informal consultation process with the EUISS Board, which should enable their formal adoption in the first half of 2016.

The number and spectrum of workshops, conferences and publications has increased further, as compared to 2014, combining a persistent focus on the 'core' topics covered by the Institute (neighbouring regions, CSDP and external action at large, strategic partners) with the exploration of new ones (cybersecurity, migrations, outer space). Collaboration with the EU institutions and the other agencies has increased too, leading to contractual arrangements with the Commission's DG DEVCO, the European Defence Agency and the European Parliament for the delivery of research material (respectively on cyber capacity-building, 'hybrid' threats, and the strategic environment) and other services. Such contractual agreements have also augmented, albeit to a still limited degree, the Institute's operational funds - an approach that will be further pursued in the future. Cooperation with the Satellite Centre led to a dedicated mission by EUISS Senior Analysts to Torrejón to compare and exchange analyses on critical regions and, following that, to a draft bilateral agreement formalised in early 2016. The ongoing and well-established collaboration with the European Security and Defence College, in turn, was reflected *inter alia* in the appointment of the EUISS Director as interim Chair of the ESDC Executive Academic Board. Last but not least, in 2015 the Institute continued the practice of co-organising at least one seminar with the rotating EU Presidencies - notably Latvia and Luxembourg.



In addition, the EUISS was closely involved in the preparation of the HR/VP's Report on the global environment (June 2015) and, following the fresh mandate given to Federica Mogherini on that occasion, in the design and implementation of the expert outreach and consultation process leading up (by July 2016) to a new Global Strategy on foreign and security policy. To this end, two major public conferences were also held in Brussels - in April and October, both with the active participation of the HR/VP - in order to disseminate information to and collect input from the expert community. Starting in October, and continuing well into 2016, more than 30 workshops and conferences have been organised - in Brussels as well as in almost all EU capitals (and beyond) - to accompany and support the 'strategic review' process. *Ad hoc* materials and publications were also prepared and distributed. The Institute's 2016 Annual Conference, due to take place in Paris on 21/22 April, is set to mark the conclusion of the expert outreach and consultation process.

Finally, the Director's mandate was extended by the Board for two more years - until October 2017. By July 2016, the HR/VP is set to present to the Council a Report on the implementation of Decision 2014/75/CFSP of 10 February 2014 concerning the Institute.

## THE EUISS BUDGET

EUR 4,070,443.90 or 76% of total expenditures in 2015 were related to Staff Costs (Chapter 1), EUR 453,682.53 or 9% to Operational Activities (Chapter 2) and EUR 821,140.40 or 15% to Administrative Costs (Chapter 3).

### ACTUAL EXPENDITURES PER BUDGET CHAPTERS (2013-2015)

Budget Chapter	2015		2014		2013	
	EUR	%	EUR	%	EUR	%
Chapter 1 Staff Costs	4,070,443.90	76	3,298,148.44	67	3,268,675.53	67
Chapter 2 Operational Costs	453,682.53	9	823,149.68	17	889,527.53	18
Chapter 3 Administrative Costs	821,140.40	15	805,168.69	16	717,816.04	15
<b>Total</b>	<b>5,345,266.83</b>	<b>100</b>	<b>4,926,466.81</b>	<b>100</b>	<b>4,876,019.10</b>	<b>100</b>

Note: The increase in the Staff Costs, as well as the decrease in the Operational Costs, in 2015 compared to previous years is mainly a result of new budget presentation implemented in 2015. Namely, as of 2015 the EUISS reports as Staff Costs the employer's contributions made into the Pension Reserve Funds, which was never reported as costs in the previous budgets. In addition to that, some of the costs (such as Research Awards, Traineeships etc.) are now part of the Staff Costs, while in the past these used to be part of Operational Costs.



# Brussels Liaison Office



## II. Brussels Liaison Office

2015 was another very full year of activities for the Brussels Liaison Office (BLO). From a conference on Central Asia in January to the MENA lunches in December, and with activities on such diverse subjects as cybersecurity and Arctic governance, sanctions and outer space throughout the year, 2015 has been particularly productive for the BLO, sometimes working independently but mostly working as a close-knit team with their Paris HQ counterparts.

There has again been a good (and increasing) degree of cooperation with other institutions. In February, the EUISS, in close cooperation with DG DEVCO of the European Commission, held a big conference on *Cyber Needs and Development*. The BLO team, together with a Senior Analyst in Paris, worked intensely over several months with DG DEVCO to bring about this hugely successful conference. Shortly after, the BLO team helped co-organise the ESDC Alumni Conference which follows on from successful and continued interaction with the ESDC.

The BLO has been helpful, even instrumental, in the work of the Sanctions Task Force, EU-EULAC workshops, EU-China and EU-Korea conferences, as well as work on climate change, the Gulf of Guinea, Russia and much more, all of which activities originated in and were run from the Paris HQ.

In April, the BLO team worked closely with the Paris team to organise a conference at the Bozar in Brussels entitled *The EU in a changed security environment*, addressed by HR/VP Mogherini, Secretary-General Le Roy and Special Advisor Tocci. This was an important introduction to the ongoing work on the EU Global Strategy and led to the EUISS Annual Conference being held in October for the first time in its history in Brussels in order to launch the EUGS outreach and consultation process.

On one of the hottest days of July, the BLO team helped with the logistics of an Expert Seminar on *Learning and Training for EU CSDP* held inside the European Parliament and co-organised by the ESDC, the EUISS and the Luxembourg Presidency of the Council of the European Union.

The Liaison Office continued its cooperation with the European Parliament by organising, in September, an event on *Global trends: risk and resilience in foreign policy* with, *inter alia*, Elmar Brok, Chair of the European Parliament's Foreign Affairs Committee.

September also saw the fruition of excellent cooperation between the EUISS Liaison Office, EUISS Paris and the Luxembourg Presidency of the Council of the European Union when we co-organised a well-attended conference on *Building security in the Sahel: European, regional and local approaches* with introductions by Helga Schmid, Deputy Secretary-General for External Action of the EEAS and Hiroute Guebre Sellassie, UN Special Envoy for the Sahel.

As is now an annual tradition, and in cooperation with the EU Delegation to the US, the Brussels Liaison Office hosted a lunch for a group of US students in journalism to meet with some Brussels-based journalists. This year's journalists included Ian Traynor (*The Guardian*), Suzanne Lynch (*The Irish Times*) and Tom Nuttall (*The Economist*).

On a grey public holiday in November, the BLO managed to coax enthusiasm from a small group of Brussels-based experts from think tanks, Council Working Groups, the EEAS, the European Commission, the European Parliament and member states for intense and frank discussions over an improvised breakfast encounter with Afghan National Security Adviser Hanif Atmar and Franz-Michael Mellbin (EUSR Afghanistan). Also present were Ambassador Omar Samad (Senior Adviser to CEO Abdullah Abdullah) and Ambassador Homayoun Tandar (Afghan Ambassador to the EU).

This is just a brief overview of some of the work carried out by the small, dedicated EUISS team in Brussels, always in close cooperation with its Paris headquarters. It is impossible to cover every meeting with member states' representatives or involvement with Policy Planners but the good working relationship with EU institutions and, in particular, with the EEAS continues and grows.

## STAFF OF THE BRUSSELS LIAISON OFFICE

- Jackie Granger (British), Liaison Officer for the EUISS in Brussels, maintaining relations with institutions, member states, think tanks, NGOs and the press.
- *Throughout 2015:* Pierre Minard (French), Executive Research Assistant, working notably as right-hand man to the Rapporteur of the Group of Personalities.

- *First half of 2015:* Christian Dietrich (German - Executive Research Assistant); Clodagh Quain (Irish - Trainee/Junior Analyst); Gergana Petkova (Bulgarian - Trainee/Junior Analyst); Miruna Bouros (Romanian/Belgian - Trainee/Junior Analyst)
- *Second half of 2015:* Anouk Moser (Dutch/Austrian - Trainee/Junior Analyst); Marco Funk (Italian/German/American - Executive Research Assistant)

### Also Brussels-based Associate Analysts:

Sabina Lange (Slovenian - EU decision-making and inter-institutional relations and PoC for the EUGS) and Florian Trauner (Austrian - EU-Western Balkans relations)



*The EUISS took part in the EU's Open Day with a stand inside the Justus Lipsius building of the Council of the EU*



*HR/VP Mogherini at the Bozar event*



*HR/VP Mogherini at the EUISS Annual Conference*



*Conference on the Sahel with the Luxembourg Presidency*





# Publications



### III. Publications

In 2015 the EUISS published three *Chaillot Papers*: ‘CSDP in action: what contribution to international security?’, by Thierry Tardy (May); ‘EU home affairs diplomacy: why, what, where - and how’, by Hugo Brady and Roderick Parkes (July); and ‘The EU neighbours 1995-2015: shades of grey’, by Florence Gaub and Nicu Popescu (December). The Institute also published four multi-authored *Reports*: ‘Arab futures: three scenarios for 2025’, edited by Florence Gaub and Alexandra Laban (February); ‘Pride and Prejudice: maritime disputes in Northeast Asia’, by Elena Atanassova-Cornelis, Ramon Pacheco Pardo and Eva Pejsova (March); ‘Arctic security matters’, edited by Juha Jokela (June); and ‘On target? EU sanctions as security policy tools’, edited by Iana Dreyer and José Luengo-Cabrera (September).

In April, the third edition of the *Yearbook of European Security (YES 2015)* was published. The Yearbook, which looks at global security issues from a specifically European perspective, has gradually established itself as a key reference and consultation resource for EU policymakers. As in the previous years, the volume contained detailed facts and figures on the EU’s security policy toolbox, a compilation of EU defence-related documents and a timeline highlighting the important events relating to European security and defence that took place in 2014. In the run-up to the Paris Climate Conference at the end of the year, it also featured a chapter exploring the link between climate change, security and state fragility.

As part of the expert outreach and consultation process to support the preparation of the EU Global Strategy due to be released in June 2016, a book entitled *Towards an EU Global Strategy: Background, Process, References* was published in September and presented at the Institute’s annual conference, which was devoted to the theme of the forthcoming Global Strategy. This book, featuring a preface by HR/VP Federica Mogherini, presented a compilation of the landmark documents that have successively codified the EU’s external action objectives since 2003, also including the HR/VP’s recent Report

on 'The European Union in a changing global environment', as well as NATO's current Strategic Concept and the latest US National Security Strategy.

The Institute also collaborated on two joint publications in 2015, published in April and June respectively: the first, *A New Climate for Peace*, an independent report commissioned by members of the G7, was prepared by an independent consortium of leading research institutes, consisting of International Alert, the Wilson Center and the EUISS, led by the Berlin-based think tank adelphi. The second publication, the report *Women & War: Women and Armed Conflict and the Issue of Sexual Violence*, derived from a colloquium on this subject jointly organised by the International Committee of the Red Cross (ICRC) and the EUISS in September 2014.

Shorter online *Briefs* and *Alerts* continued to be produced on a weekly basis. In total, 39 *Briefs* and 56 *Alerts* were published over the course of 2015.

Finally, an illustrated leaflet, 'The European Union's external action #CFSP BASICS' came out in April. Containing a glossary of terms and relevant actors, it presents facts and figures about CFSP and the EU's external action in an accessible and visually engaging format. Like its companion leaflet on 'European Security and Defence #CSDP BASICS', published in the previous year, this flyer publication was well received and has been made widely available across the EU, and to EU Delegations worldwide.

## YEARBOOK OF EUROPEAN SECURITY (YES 2015)

**EUISS Yearbook of European Security 2015 - April 2015**

The EUISS Yearbook of European Security (YES) is an indispensable publication that aims to inform experts, academics, practitioners and, more generally, all those wishing to know more about the EU and security-related matters through innovative, evidence-based analysis and the showcasing of crucial facts and figures.

## BOOK

**Towards an EU global strategy - Background, process, references - September 2015**

*Edited by Antonio Missiroli*

Against the background of the ongoing consultation exercise on developing an EU global strategy, this book presents and contextualises the landmark documents that have successively codified the Union's external action objectives, and includes a preface by HR/VP Federica Mogherini.

## LEAFLET

**The European Union's External Action #CFSPbasics - April 2015**

Specifically produced for the EUISS conference with HR/VP Mogherini in April 2015, the leaflet goes back to basics on the EU's external action. It includes infographics and illustrations, as well as a glossary of terms and relevant actors, present facts and figures about the European Union's Common Foreign and Security Policy (CFSP), as well as its broader external action activities - in an easily accessible manner.

CHAILLOT PAPERS



**CSDP in action - What contribution to international security?**

*No. 134 - Thierry Tardy - June 2015*

This Chaillot Paper looks at CSDP operations and missions, and explores how they fit into the broader crisis management environment and multilateral efforts towards international peace. It highlights the inherent constraints facing CSDP and how these inevitably limit its overall impact or degree of success. The paper also examines the EU's added value and the extent to which CSDP is moving forward at various levels.



**EU home affairs diplomacy: why, what, where - and how**

*No. 135 - Hugo Brady and Roderick Parkes - September 2015*

Home affairs matters such as border control, crime-fighting and counter-terrorism are all increasingly subject to international rule-setting and cooperation. This Chaillot Paper explores the genesis of 'home affairs diplomacy' and how it has taken shape



**THE EU NEIGHBOURS 1995-2015: SHADES OF GREY**

*No. 136 - Florence Gaub and Nicu Popescu - December 2015*

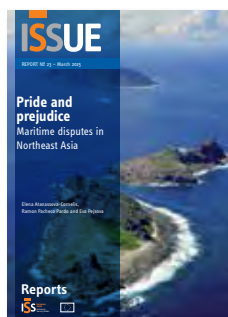
This Chaillot Paper charts the changes that have taken place in the countries and regions adjacent to the EU over the past two decades, and analyses how the upheavals of recent years have altered the EU's relationship and approach to its eastern and southern neighbours.

## REPORTS

**Arab futures: three scenarios for 2025**

*No. 22 - Edited by Florence Gaub and Alexandra Laban - February 2015*

This Report, the outcome of a series of meetings of the Arab Foresight Group, an initiative undertaken by the EUISS, presents three alternative scenarios for the Arab world in 2025. These take into account the so-called 'megatrends' which are unlikely to change, and outline three different ways in which policymakers can respond to the crises that currently beset the Middle East and North Africa region.

**Pride and prejudice: maritime disputes in Northeast Asia**

*No. 23 - Elena Atanassova-Cornelis, Ramon Pacheco Pardo and Eva Pejsova - April 2015*

This Report explores the driving sources of tension in Northeast Asia's three maritime disputes, focusing in particular on developments that have occurred since the late 2000s. At the same time, it examines the existing and emerging mechanisms of maritime cooperation - in the form of various schemes for the joint development of resources in the region - so as to highlight the possible ways forward.

**Arctic security matters**

*No. 24 - Edited by Juha Jokela - June 2015*

The Arctic region is currently undergoing major and rapid transformation, both environmentally and economically. This Report, the outcome of an EUISS Task Force, examines how these changes carry significant political implications, and highlights the new security challenges that are emerging in the region.

**On target? EU sanctions as security policy tools**

*No. 25 - Edited by Iana Dreyer and José Luengo-Cabrera - September 2015*

This Report, the outcome of an EUISS Task Force on sanctions, offers valuable insight into a practice that is now part and parcel of the Union's 'security' policy toolbox. It aims to shed more light on an EU policy area that is still under-researched at a time when sanctions are becoming more important in terms of their number, scale and political salience.



JOINT PUBLICATIONS



**A new climate for peace - April 2015**

This independent Report, commissioned by members of the G7, identifies seven compound climate-fragility risks that pose serious threats to the stability of states and societies in the decades ahead. Based on an assessment of existing policies on climate change adaptation, development cooperation and humanitarian aid, and peace-building, the Report recommends that the G7 undertake concrete action to tackle climate-fragility risks and increase the resilience of states and societies to them.



**Women & Armed Conflicts and the issue of Sexual Violence - June 2015**

This Report derives from a colloquium on the theme of 'Women & War' organised jointly by the International Committee of the Red Cross (ICRC) and the EUISS, which took place on 30 September 2014 in Brussels. The proceedings of this colloquium have been written either by the speakers or by the Delegation of the ICRC in Brussels on the basis of audio recordings of the event.

## ALERTS

<i>Nber</i>	<b>January</b>		
1	16	Józef Lang, Nicu Popescu	Central Asia: the view from Russia
2	21	Eva Gross	Central Asia: the view from the south
3	23	Raffaello Pantucci	Central Asia: the view from China
4	30	Nicu Popescu	Hybrid tactics: neither new nor only Russian
5	30	Patryk Pawlak, Gergana Petkova	State-sponsored hackers: hybrid armies?
<b>February</b>			
6	06	Cristina Barrios, José Luengo-Cabrera	Nigeria's elections: more democracy, less security?
7	06	Florence Gaub	Hizbullah's hybrid posture: three armies in one
8	06	Thierry Tardy	Mali : restaurer la paix dans un pays en guerre
9	13	Jan Joel Andersson	Talking strategy: Washington's new NSS
10	13	Francesco Giumelli	Sanctioning Russia: the right questions
11	17	Jan Joel Andersson	If not now, when? The Nordic EU Battlegroup
12	17	Cameron Johnston, Nicu Popescu	Russia's military: the weak links
13	27	Florence Gaub	Libya: law(s) and disorder
14	27	Florence Gaub, José Luengo-Cabrera	Libya: crude implosion
<b>March</b>			
15	13	Juha Jokela	Arctic matters: in from the cold?
16	13	Eva Pejsova	Asia: disasters as opportunities?
17	13	Thierry Tardy	EUFOR RCA: tough start, smooth end
18	18	Cameron Johnston	Russia's info-war: the home front
19	20	Eva Gross	Bosnia and Herzegovina: back on an EU track?
<b>April</b>			
20	02	Antonio Missiroli, Katharina Wolf	Defence spending 2014: the big picture
21	10	Florence Gaub	Lebanon's civil war: seven lessons forty years on
22	10	Cameron Johnston	Russia's info-war: theory and practice
23	24	Iana Dreyer, José Luengo-Cabrera	Sanctions against 'aggressors' - seven lessons
24	30	Pierre Minard	Partners from a large island: Australia and CSDP

<b>May</b>			
25	05	Katharina Wolf	Defence spending 2014: the EU picture
<b>June</b>			
26	05	Massimo Pellegrino	The threat of state-sponsored industrial espionage
27	10	Cameron Johnston	Russian foreign policy: domestic constraints
28	12	Beatrice Berton, Florence Gaub	Arab parliaments: better than their reputation?
29	12	Cristina Barrios	Elections in Africa: half-full, half-empty?
30	26	Beatrice Berton	The dark side of the web: ISIL's one-stop shop?
31	26	Cristina Barrios	Transit Niger: migrants, rebels and traffickers
32	26	Eva Pejsova	Stranded at sea: the Rohingya
<b>July</b>			
33	03	Jan Joel Andersson	Defence: solidarity, trust and threat perception
34	03	Balazs Ujvari	COP21 en route to Paris: the state of play
35	16	José Luengo-Cabrera, Clara Portela	EU sanctions: exit strategies
36	23	Francesco Giumelli	Sanctions: moving targets and goalposts
37	23	Jan Joel Andersson, Florence Gaub	Adding fuel to the fire? Arming the Kurds
38	24	Roderick Parkes	Asylum flows to the EU: blip or norm?
39	24	Alice Ekman	China: reshaping the global order?
<b>September</b>			
40	18	Nicu Popescu	Saakashvili in Odessa
<b>October</b>			
41	07	José Luengo-Cabrera, José Antonio Sanahuja, Francisco Verdes-Montenegro Escáñez	EU-CELAC: partners in crisis management?
42	07	Alice Ekman, Eva Pejsova	China's parade: mixed messages
43	16	José Luengo-Cabrera	Getting Africa right
44	22	Roderick Parkes	Turkey's refugee politics
45	22	Elizabete Vizgunova	The Belarus dilemma
46	28	Nicu Popescu	Hybrid tactics: Russia and the West
47	28	Florence Gaub	Hybrid tactics: ISIL & Co.

<b>November</b>			
48	13	Balazs Ujvari	A global climate deal - If not now, then when?
49	17	Florence Gaub	After Paris: why ISIL is (also) a cult
50	20	Antonio Missiroli	After Paris: why (now) the Lisbon Treaty
51	27	Maline Meiske	Gender balancing in CSDP
52	27	Gerald Stang, Balazs Ujvari	Climate change as a 'wicked problem'
<b>December</b>			
53	08	Florence Gaub	Waging #Eurojihad: foreign fighters in ISIL
54	10	Gerald Stang	The climate-energy nexus
55	17	Thierry Tardy	Mutual defence - one month on
56	17	Taynja Abdel-Baghy, José Luengo-Cabrera	Mali: an endangered peace

**BRIEFS**

<i>Nber</i>	<b>January</b>		
1	16	Florence Gaub	Can ISIL be copied?
2	30	Beatrice Berton, Ptryk Pawlak	Cyber jihadists and their web
<b>February</b>			
3	27	Cristina Barrios	Congolese lessons for the Great Lakes
<b>March</b>			
4	06	Alice Ekman	China: setting the agenda(s)?
5	06	Juliette Genevaz	China's People's Liberation Army - The politico-military nexus
6	20	Florence Gaub	Algeria's army: on jihadist alert
<b>April</b>			
7	02	Antonio Missiroli	The EU in a multiplex world
8	17	José Luengo-Cabrera	EU-LAC: the other transatlantic partnership
9	17	Florence Gaub	Whatever happened to Yemen's army?
10	24	Nicu Popescu	Sanctions and Russia: lessons from the Cold War
11	24	Christian Dietrich	The EU and the NPT: drawing lines

<b>May</b>			
12	13	Olivier de France	Defence budgets in Europe: downturn or U-turn?
13	13	Cameron Johnston	Sanctions against Russia: evasion, compensation and overcompliance
14	29	Mathieu Duchâtel, Alice Ekman	Countering terrorism: an area for EU-China cooperation?
15	29	Eva Pejsova	EU and Japan: stepping up the game
<b>June</b>			
16	05	Eva Gross	Recalibrating EU-Central Asia relations
17	05	Balazs Ujvari	BRICS bloc(k) rising?
18	18	Thierry Tardy	Enabling partners to manage crises - From 'train and equip' to capacity-building
19	19	Jan Joel Andersson	European defence collaboration - Back to the future
20	26	Florence Gaub	Counterinsurgency: not an Arab specialty
<b>July</b>			
21	03	Nicu Popescu	Moldova's star: shining or falling?
22	03	Gerald Stang	The bear and the beaver: Russia and European energy security
23	09	Bernt Berger	Sanctions against North Korea: a tricky dilemma
24	09	Karine Lisbonne de Vergeron	India and the EU: what opportunities for defence cooperation?
25	09	José Luengo-Cabrera, Erica Moret	Sanctions against Iran: the role of pivotal rising powers
26	17	Clara Portela, Thomas Biersteker	EU sanctions in context: three types
27	24	Katharina Wolf	Putting numbers on capabilities: defence inflation vs. cost escalation
<b>September</b>			
28	18	Jana Kobzova, Nicu Popescu	Ukraine's other war
29	30	Marta Martinelli	UNSC Resolution 1325 fifteen years on
30	30	Thierry Tardy	Operation Sophia: tackling the refugee crisis with military means
<b>October</b>			
31	12	Florence Gaub	Stuck in the barracks: the Joint Arab Force
32	28	Jan Joel Andersson, Thierry Tardy	Hybrid: what's in a name?
33	28	Jan Joel Andersson	Hybrid operations: lessons from the past

<b>November</b>			
34	13	Roderick Parkes	Migration: the new 'push' and 'pull' dynamics
35	13	Zoe Stanley-Lockman	Defence & technology: the US between Silicon Valley and European allies
36	27	Gerald Stang, Balazs Ujvari	Climate and power: ending the oil age?
<b>December</b>			
37	04	Roderick Parkes	Migration and terrorism: the new frontiers for European solidarity
38	04	Pierre Minard	The IPCR arrangements: a joined-up approach in crisis response?
39	10	Roderick Parkes	20 years on: rethinking Schengen



# 2015 Highlights





## IV. 2015 Highlights

### The EU in a changed security environment - *Brussels, 21 April 2015*

The EUISS organised a conference at the Palais des Beaux-Arts in Brussels on 21 April which gathered a number of think tankers, academics and EU and national officials to debate the rapidly-changing global security environment.

A general introduction by EUISS Director Antonio Missiroli was followed by a broad presentation of the Strategic Review process by Nathalie Tocci, Deputy Director of Istituto Affari Internazionali and Special Adviser to HR/VP Federica Mogherini. Following input from the audience, the first session wrap-up intervention was offered by Alain Le Roy, Secretary-General of the European External Action Service (EEAS).

After collecting questions and comments from those in attendance, High Representative Mogherini then offered her views on the Strategic Review. Maximum interaction with the audience was encouraged throughout the conference so as to ensure an extensive exchange of views with the HR/VP.



## Featured publications



### **Yearbook of European Security (YES 2015)**

The EUISS *Yearbook of European Security* (YES) is an indispensable publication that aims to inform experts, academics, practitioners and, more generally, all those wishing to know more about the EU and security-related matters through innovative, evidence-based analysis and the showcasing of crucial facts and figures.



### **A changing global environment**

A collaborative project by the entire EUISS research team, this Chailiot Paper analyses changes in the contemporary global environment according to eight distinct but interconnected perspectives. The publication aims to offer a comprehensive background analysis to the policy debates that will inform the drafting of the Report on the international geopolitical environment that the High Representative is due to present in 2015

## **EU Washington Forum - Washington, D.C. - 22 May 2015**

On 22 May, the Atlantic Council and the European Union Institute for Security Studies convened the EU's Political and Security Committee (PSC) for a conference on the main security challenges currently facing both the US and Europe.

In the first panel, experts analysed the threat of ISIL, highlighting in particular the threat of foreign fighters returning from conflict zones to Europe. The terrorist group's governance structure and command of social media, as well as its foothold in Libya were also discussed.

The second panel focused on developing a coherent strategy for the EU to confront its foreign policy challenges. Issues such as tackling Europe's security deficiencies, addressing the resurgence of Russia, and enhancing EU-NATO cooperation were subsequently debated, with input from the PSC.



## Featured publication



### **Arab futures: three scenarios for 2025**

This Report, the outcome of a series of meetings of the Arab Foresight Group, an initiative undertaken by the EUISS, presents three alternative scenarios for the Arab world in 2025. These take into account the so-called ‘megatrends’ which are unlikely to change, and outlines three different ways in which policymakers can respond to the crises that currently beset the Middle East and North Africa region.

## **EUISS annual conference - EU Strategy Matters** *Brussels, 8-9 October 2015*



The 2015 Annual Conference of the European Union Institute for Security Studies (EUISS) was held, exceptionally, in Brussels on 8/9 October. The event, which brought together an impressive number of key members of the security community from across the EU, served as the occasion to launch the expert consultation and outreach phase that will accompany the preparations of the Union's Global Strategy on Foreign and Security Policy (EUGS) in the coming months.



At the Royal Brussels Academy of Science, academics, experts and policymakers discussed different dimensions of the strategy ranging from the long-term implications of the current challenges in Europe's extended neighbourhood to the priorities for the Union's CFSP/CSDP.



The event was closed with a keynote address by HR/VP Federica Mogherini, who stressed her belief that the process of drafting the strategy is every bit as important as the final document itself.

## Featured publication



### **Towards an EU global strategy – Background, process, references**

Against the background of the ongoing consultation exercise on developing an EU global strategy, this book presents and contextualises the landmark documents that have successively codified the Union’s external action objectives, and includes a preface by HR/VP Federica Mogherini.

## AFRICA

### **Maritime security in the Gulf of Guinea - what has been done, what needs to be done? - Brussels, 30 June 2015**

Although the Gulf of Guinea and maritime insecurity appear to have been absent from the headlines recently, challenges still loom large for international trade and business, and for economic development in the region.

The region is also affected by terrorism, irregular migrant flows, and political instability. And, most worryingly, many countries do not seem to be fully committed to the Yaoundé Process. The conference brought together around 60 participants: stakeholders from West Africa, European and international policymakers, industry figures and regional experts.

The discussions were organised around three complementary sessions:

- Outlining the strategic challenges at stake in the Gulf of Guinea regarding maritime security;
- Exploring the prospects of the Yaoundé Process;
- Characterising the nature of international engagement and support to the region.

## Featured publications



### **Fighting piracy off the coast of Somalia: lessons learned from the Contact Group**

This Report aims to provide a comprehensive analysis of the objectives, methods, critical success factors and results of the Contact Group on Piracy off the Coast of Somalia (CGPCS); and to capture the knowledge and experience resident in the governments and organisations that have contributed to the Group.



### **Fighting piracy in the Gulf of Guinea - offshore and onshore**

Following a spectacular decline in the Gulf of Aden, incidents of armed robbery at sea and piracy are now on the rise in the Gulf of Guinea. Given the region’s importance for the EU, are there lessons that can be learned and usefully transferred from Gulf to Gulf?

## **Building security in the Sahel: European, regional and local approaches - Brussels, 11 September 2015**

The Institute organised this conference as part of the activities held under the Luxembourg Presidency of the Council of the European Union. It sought to bring together stakeholders from the Sahel region, European and international policymakers and experts. Speakers included the UN Special Envoy for the Sahel, the African Union High Representative for the Sahel and the EU Special Representative for the Sahel.

The discussions revolved around four topics:

- Security challenges in and around the Sahel;
- Common challenges and common interests (African and European perspectives);
- Capacity-building: how effective is the EU?;
- Engaging with regional and local partners: what prospects?



## Featured publications



### **Re-mapping the Sahel: transnational security challenges and international responses**

This Report is based on the research activities and seminars conducted by the EUISS within the framework of its Sahel Task Force between September 2013 and April 2014, focusing on the security situation in the Sahel region. It explores in further depth some of the key issues discussed: terrorism (including the threat posed by jihadist and Islamist militant groups) and other forms of organised crime in the region, the link between security and development challenges, as well as efforts to increase regional cooperation to tackle the complexity of the challenges in the Sahel.



### **Transit Niger: migrants, rebels and traffickers**

Niger is increasingly becoming a major hub for drugs and arms smuggling in the Sahel region, as well as for clandestine migration across the desert, into Libya, and eventually Europe. Can Niger block these irregular migration and smuggling routes – and if so, will it?



## ASIA OUTREACH

### EU and Central Asia cooperation: reality checks, lessons learned and ways ahead - Brussels, 30 January 2015

The EUISS, in cooperation with the Latvian EU Presidency and the Institute for European Politics in Berlin, organised the conference ‘EU and Central Asia cooperation: reality checks, lessons learned and ways ahead’.

Three plenary sessions addressed the region’s geopolitical environment; specific national and regional challenges; and the strengths and weaknesses of the EU’s approach to the region to date. With a view to the coming review of the EU’s Central Asia strategy, participants also discussed future priority areas and cooperation frameworks.

Speakers included representatives from the EEAS, ambassadors from selected member states, former EUSR Pierre Morel, as well as individuals from universities, think tanks and civil society. A concluding panel that featured the five ambassadors of the individual Central Asian republics also ensured that voices from the region itself were included in the deliberations - and contributed to a thought-provoking conference that was attended by more than 120 people.

### Featured publications



#### Central Asia: the view from China

The final instalment in the trio of Alerts dealing with Central Asia, this publication tackles the regional issues facing Beijing. What vision does China have for the countries on its western frontiers? Countries which were previously considered to be in Russia’s backyard.



## Central Asia: the view from Russia

The first in a series of publications focusing on Central Asia, this Alert takes a glance at the region from the perspective of decision-makers in the Kremlin.



## Recalibrating EU-Central Asia relations

This *Brief* explains how the shifting geo-strategic environment in Central Asia – marked by growing Chinese and Russian engagement, the US withdrawal from Afghanistan and concerns over the rise of Islamic extremism – is also causing the EU and its member states to (re)assess both bilateral and regional relationships.

## EU-India Forum - Brussels, 13 May 2015

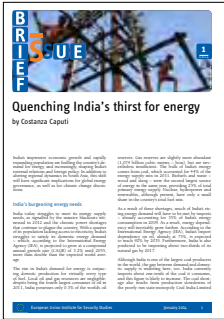
The forum convened European and Indian experts, as well as officials from India, the EU and its member states for an exchange of views on political and strategic trends in India and in the European Union with a view to identifying concrete ways in which India and the EU can cooperate in the future.

Four plenary sessions addressed policy priorities of India and the EU; traditional as well as non-traditional security - that is, security policy, as well as defence and industry matters; but also ways in which civil society can be more closely involved in the EU-India relationship so as to improve mutual understanding and strengthen ties between various actors including universities and think tanks, political parties, parliaments, and NGOs.

Each session formulated concrete ways of cooperation - and the need for common analysis as a basis for exploring cooperation was a common theme.

The strong attendance across the board - EU member states, EEAS and European Commission, and think tankers and experts from across Europe - attests to the considerable interest in EU-India relations that bodes well for continued cooperation in the future.

Featured publications



**Quenching India's thirst for energy**

With India struggling to meet its domestic energy demands, the country is now engaging in a more active – and more overt – form of energy diplomacy. What challenges face the rising giant in pursuit of this strategy, and how will it reconcile development goals with climate change concerns in a region that continues to suffer from a lack of integration?



**Afghanistan: the view from India**

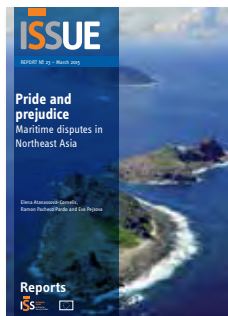
The first EUISS Alert of 2014 explores the deepening bilateral relationship between India and Afghanistan. But given long-standing regional tensions and suspicions, what role is there for South Asia's dominant power in supporting a post-transition Afghanistan?

**Northeast Asia Peace and Cooperation Initiative (NAPCI) and EU - ROK Cooperation - Brussels, 18 June 2015**

The EUISS hosted the second conference on the Northeast Asia Peace and Cooperation Initiative (NAPCI) and the European experience on 18-19 June in Brussels. The event was jointly organised with the Korean National Diplomatic Academy (KNDA), and supported by the Korean Ministry of Foreign Affairs and the EEAS.

This year's conference addressed avenues for cooperation between the EU and the Republic of Korea (ROK) in the framework of NAPCI - notably in the fields of environmental governance, cyber security and disaster management. In typical 1.5 Track fashion, it was attended by experts, as well as governmental officials from the EU, the ROK, China, Japan, Russia, the US and Mongolia.

## Featured publications



### Pride and prejudice: maritime disputes in Northeast Asia

This *Report* explores the driving sources of tension in Northeast Asia's three maritime disputes, focusing in particular on developments that have occurred since the late 2000s. At the same time, it examines the existing and emerging forms of maritime cooperation – in the form of various schemes for the joint development of resources in the region – so as to highlight the possible ways forward.



### CSDP's new partners: East Asia

This *Alert* analyses the implications of the Union's recent formalisation of security cooperation with South Korea. Aside from obvious practical benefits, what symbolic value does it have for both partners in their attempts to gain greater recognition as security actors?

## LATIN AMERICA

### EU-LAC Think Tank Security Dialogue

In anticipation of the 8th EU-LAC (2nd EU-CELAC) Summit in June, the Institute organised a preparatory expert workshop in Brussels. This workshop brought together academics, think tankers and EU officials specialising in EU-LAC relations to discuss security-related issues of common interest. The thematic focus was on the evolution of inter-regional trade, the normalization of relations with Cuba, the peace process in Colombia and EU-LAC cooperation in the area of crisis management.

The preparatory meeting for the CELAC-EU Summit took place in Brussels on 14 April and the 'EU-LAC: the other Transatlantic Partnership - Think Tank Security Dialogue' was organised in Brussels on 23 April.

Featured publications



**EU-LAC: the other transatlantic partnership**

This *Brief* provides an overview of the evolving nature of EU-LAC relations since the 1999 Rio summit. By evaluating the changing dynamics encountered internally and externally by both the EU and LAC countries, it maps out the main issues which will be addressed at the upcoming EU-CELAC summit in Brussels.



**EU-CELAC: partners in crisis management?**

Highlighting improving cooperation in this field between the EU and individual CELAC countries, this *Alert* shows how in particular the Union of South American Nations (UNASUR) might be a suitable partner in the area of crisis management with which the EU could work more closely.



**BRICS bloc(k) rising?**

With the five BRICS countries continuing to expand and institutionalise their cooperation on key international issues in an attempt to further increase their global clout, this *Brief* takes a look at the EU's response to their rise. Should the BRICS be treated individually or as a group by the Union?

## BALKANS

### EU foreign policy and the Western Balkans: reengagement as a strategic choice - Vienna, 4 December 2015

This event on *EU foreign policy and the Western Balkans: reengagement as a strategic choice* was split into two main sessions. First, there was a restricted morning session where there was an informed, intense discussion on the accession process among experts.

In the afternoon, there was a public session where H.E. Mr Sebastian Kurz, Austrian Minister of Foreign Affairs welcomed the more than one hundred participants to a lively debate summarised and brought to a close by Mr Michael Karnitschnig, Head of Cabinet of Johannes Hahn, Commissioner for European Neighbourhood Policy & Enlargement Negotiations.

## Featured publications



### EU home affairs diplomacy: why, what, where – and how

Home affairs matters such as border control, crime-fighting and counter-terrorism are all increasingly subject to international rule-setting and cooperation. This *Chaillot Paper* explores the genesis of 'home affairs diplomacy' and how it has taken shape.



### Migration: the new 'push' and 'pull' dynamics

This Brief demonstrates how the push and pull dynamics with regard to migration have changed dramatically since 2008. What new factors are pushing humans to leave their homes behind? And will the West now have to adapt its appeals to universalism?

## CYBER

### Cyber NEEDS and development: identifying the needs of Networks Enhancing the Economy, Development and Security (NEEDS) - Brussels, 23-24 February 2015

The EUISS and the European Commission DG International Cooperation and Development (DG DEVCO) organised the international conference on cyber capacity building in Brussels.

Brussels-based and international experts and officials were invited to engage in a debate on cyber capacity building to promote further economic growth and social development.

The conference provided a comprehensive analysis of the needs and challenges in the areas of cybercrime and justice, protection and resilience of critical infrastructure, and resilient e-development. It particularly emphasised the importance of stakeholders' needs assessment on multiple levels: the national, institutional and organisational, as well as in human resources and technical expertise.

### Featured publications



#### Riding the digital wave – The impact of cyber capacity building on human development

This Report on cybersecurity seeks to promote a development-focused approach to the issue. The authors address security not as an end in itself but rather as a means towards social, economic and political development, asserting that cyber capacity building is a developmental issue which requires cooperation among different policy communities.



#### State-sponsored hackers: hybrid armies?

With the virtual and physical worlds becoming ever more blurred, and the links between hacker collectives and governments still unclear, is it still possible to set rules for governing cyberspace?



## The dark side of the web: ISIL's one-stop shop?

With law enforcement agencies pooling resources to counter ISIL's online propaganda, this Alert seeks to raise awareness of the jihadists' use of the so-called 'Dark Web', the hidden underbelly of the little explored Deep Web.





# **Networks and Dialogues**



## V. NETWORKS AND DIALOGUES

### EU POLICY PLANNERS

In cooperation with the Strategic Division of the EEAS, the Institute organised a number of meetings with the heads of policy planning from the EU-28 and aims to continue along this path.

<i>20 March - Brussels</i>	Informal meeting on the Strategic Review
<i>21 April - Brussels</i>	'The EU in a changed security environment' - EU Policy Planners Network meeting on the Strategic Review
<i>23-24 June - Brussels</i>	EU Policy Planner's network meeting focused on 'The Strategic dimension of climate policy - notably climate diplomacy' organised by the EEAS and the EUISS
<i>9 September - Brussels</i>	EU Policy Planners Network meeting - 'Update on the outreach programme concerning the Global strategy on foreign and security policy' and EU sanctions policy - preliminary findings of the EUISS Task Force

### ESDC (EUROPEAN SECURITY AND DEFENCE COLLEGE)

Cooperation with the European Security and Defence College (ESDC) has developed further in 2015.

The EUISS Director and Senior Analysts have made regular contributions to ESDC courses through their participation in panels or the delivery of stand-alone lectures (CSDP High-Level Course, Orientation Courses, specialised modules, 'train the trainers' activities).

In addition, three different events were co-organised with the ESDC in 2015: the ESDC Alumni Conference in February; the 4<sup>th</sup> module ('The future of CSDP') of the 10<sup>th</sup> CSDP High-Level Course 2014/2015, in cooperation with the Austrian National Defence Academy, in June; and an Expert Seminar on the EU CSDP Training Policy, in cooperation with the EEAS and the Luxembourg Presidency of the EU, in July.

In September, at the request of the Executive Academic Board (EAB) of the ESDC, the EUISS Director has also become the interim Chair of the EAB.

<i>18-20 February Brussels</i>	'CSDP course on Crisis management capability development' organised by the European Security and Defence College (ESDC), hosted by IHEDN (Higher Institute for National Defence Studies)
<i>26 February - Brussels</i>	'ESDC Alumni' seminar organised jointly with the ESDC
<i>8-10 June - Vienna</i>	ESDC High Level Course - 'The Future of CSDP - Preparing for the European Council 25-26 June and beyond' organised by the Austrian National Defence Academy and the EUISS
<p>On 2-3 July 2015, the EUISS and the European Security and Defence College (ESDC), with the support of the European Parliament and the Luxembourg Presidency of the EU, organised an expert seminar.</p> <p>The importance of learning and training is often taken for granted. Yet the EU faces a continuous challenge: not only ensuring that the 7,000 personnel currently deployed to its 15 CSDP missions and operations receive the training they need to perform effectively, but also foreseeing training for those staff working on CSDP at their respective headquarters, or those who may be selected for deployment.</p> <p>The aim of the event was to inform future work on a new learning and training policy for CSDP. The seminar brought together experts from across Europe and beyond, with a range of different backgrounds - governments, international organisations, civil society, academia, and trainers.</p>	
<i>13 July - Brussels</i>	10 <sup>th</sup> Anniversary of the ESDC - Academic Session organised by the Luxembourg Presidency to the EU and the ESDC
<i>8 September - Brussels</i>	Intervention in the panel 'Supporting Structures' at the CSDP Orientation Course organised by ESDC/BMLVS/CSDP/TAIEX and meeting of the ESDC Executive Academic Board
<i>22 September - Brussels</i>	Lecture on 'The EU Strategic Culture' in the First Module of the ESDC High-Level Course
<i>27-28 October - Kiev</i>	Presentation on 'CSDP' at the ESDC Course
<i>9-10 November Bucharest</i>	Lecture on 'Defence industry collaboration and EU military capability development' at the ESDC High Level Course Module 2
<i>16 November - Rome</i>	Presentation on 'What CSDP for what threats?' at the ESDC Course
<i>20 November - Brussels</i>	72 <sup>nd</sup> meeting of the ESDC Steering Committee

<i>23 November - Brussels</i>	Panelist in the panel discussion on ‘EU-UN relations’ at the ESDC Course
<i>26-27 November Brussels</i>	2015 ESDC Networking Conference and the ESDC Executive Academic Board organised by the ESDC

## CSCAP (COUNCIL ON SECURITY AND COOPERATION IN THE ASIA-PACIFIC)

Since December 2013, the EUISS has taken the lead of the EU membership at the Council for Security Cooperation in the Asia-Pacific (CSCAP), a premier ‘Track II’ forum promoting security dialogue and confidence building in the ASEAN Regional Forum (ARF) region. ‘CSCAP EU’ committee is composed of more than 60 experts from academia, think tanks and EEAS officials acting in their private capacity, aiming to provide the best European expertise on issues discussed within CSCAP’s various Study Groups. Supporting the EU’s activities within the ARF, CSCAP EU initiated a Study Group on Preventive Diplomacy in 2014, which it co-chairs together with CSCAP Malaysia, New Zealand, and Singapore.

<i>5-6 April -Kuala Lumpur</i>	1 <sup>st</sup> meeting of the Study Group on ‘Non Proliferation and Disarmament in the Asia Pacific’
<i>28-29 April Kuala Lumpur</i>	1 <sup>st</sup> meeting of the CSCAP Study Group on ‘Preventive Diplomacy’ - CSCAP EU representation: Pieter Feith, Guy Banim and Eva Pejsova
<i>1-4 June - Kuala Lumpur</i>	29 <sup>th</sup> Asia Pacific Roundtable meeting and 43 <sup>rd</sup> CSCAP Steering Committee meeting - CSCAP EU representation: Michael Matthiessen and Eva Pejsova
<i>14-15 June - Beijing</i>	2 <sup>nd</sup> meeting of the Study Group on ‘Energy Security’ - CSCAP EU representation: Arno Behrens
<i>18-19 June Kuala Lumpur</i>	1 <sup>st</sup> meeting of the Study Group on ‘Harmonisation of Aeronautical and Maritime Search and Rescue’ - CSCAP EU representation: Luc Vandebon
<i>21-23 October Ulan Bator</i>	10 <sup>th</sup> CSCAP General Conference and 44 <sup>th</sup> CSCAP Steering Committee meeting - CSCAP EU representation: Michael Reiterer and Eva Pejsova
<i>26-27 October Singapore</i>	3 <sup>rd</sup> meeting of the Study Group on ‘Energy Security’ - CSCAP EU representation: Arno Behrens

<p><i>20 November, Brussels</i></p>	<p>The CSCAP EU Committee held its third annual meeting. In addition to regular procedural matters, the Committee discussed the latest developments in the South China Sea, with a specific focus on legal solutions, as well as possible preventive and provisional measures that could be put in place. At the same time, it aimed to foster arguments that could help to update and sharpen the EU's position on the issue.</p> <p>Exceptionally, the meeting was also included as part of the expert outreach and consultation process for the preparation of the EU Global Strategy on Foreign and Security Policy (EUGS).</p>
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# Task Forces





## VI. TASK FORCES

### AFRICAN ARMIES

The African Armies Taskforce is an ongoing project involving authors from Europe and Africa, aiming at a publication entitled ‘Understanding African Armies’ in the Spring of 2016. It seeks to fill a void in knowledge on African military forces more generally to assist European decision-makers in their projects. A seminar in South Africa complimented the ongoing consultations in Paris in February 2016. Two meetings took place in Paris, on 20 November and 18 December 2015.

### CLIMATE AND FRAGILITY

In 2014, the G7 countries commissioned the EU Institute for Security Studies (EUISS), International Alert, the Woodrow Wilson Center, and adelphi to conduct an independent study on climate change and fragility, and to establish an online platform to share the collected research. The Report, ‘A New Climate for Peace: Taking Action on Climate and Fragility Risks’, assesses the evidence on the conflict and fragility risks related to a changing climate, identifies lessons from existing policies designed to address these risks, and offers recommendations for foreign policymakers for addressing this global strategic threat. The live online platform ([www.newclimateforpeace.org](http://www.newclimateforpeace.org)) builds on the Report with a range of publications and data resources. The Report was presented to the meeting of G7 foreign ministers in Lübeck in April, 2015. The ministers welcomed the Report and have created a joint working group to investigate potential joint efforts in this area.

## ENVISIONING EUROPEAN DEFENCE

This task force gathered a small group of defence experts from leading think-tanks in Europe in a series of workshops between September 2015 and January 2016 to help prepare and write an EUISS Report entitled ‘Envisioning European Defence. Five futures’. The Report outlines and develops several alternative futures for European defence in the years ahead to be used as inspiration and starting points for further discussions on how Europe can develop a more effective and strengthened CSDP.

Task force members: Jan Joel Andersson (EUISS-Paris), Sven Biscop (Egmont-Brussels), Bastian Giegerich (IISS-London), Christian Mölling (GMF-Berlin) and Thierry Tardy (EUISS-Paris)

The first meeting took place in Paris on 11 September, the second in Brussels on 8 October and the third in Paris on 3 December 2015.

## EU SANCTIONS AS SECURITY POLICY TOOLS

At a time when the EU’s track record as a sanctioning actor remains a mixed bag, assessing the conditions under which restrictive measures tend to deliver on their desired outcome stands out as a necessity to hone the way in which future sanctions regimes are designed, implemented and enforced. To this end, the EUISS set up a Task Force on sanctions which ran from February to July 2015. Consisting of academics, think tank experts and EU officials, a series of roundtable meetings were organised to engage participants in an inclusive discussion over the EU’s sanctions regime against Iran, Russia and Syria. In addition to a series of publications dedicated to EU sanctions in the form of shorter Briefs and Alerts, the Institute published a Report in September 2015 showcasing what the available evidence indicates about the conditions under which EU sanctions tend to have their biggest impact.

Four Task Force meetings took place in Brussels. The first was: ‘EU Sanctions as security policy tools: launch meeting’ on 26 February; the second ‘Syria & Iran’ on 25 March; the third ‘Russia’ on 23 April and the final Task Force ‘Iran, Syria and Russia’ on 19 May.

## RUSSIA’S FUTURES

Amid growing uncertainty surrounding contemporary Russia, the EUISS organised three meetings of the Task Force on Russia’s futures from September to December 2015, chaired by Nicu Popescu. The Task Force aimed to explore the horizon 2020-2025 by creating a core group of experts on Russian politics. The seminars, held both in Paris and Brussels,

tackled Russia's future policies towards the US, China and the Middle East, the state of Russia's economy and energy sector, Russia's military modernisation and security strategy, nuclear deterrence, and methods of warfare in the context of Russia-NATO relations. The experts also discussed the future of Russia's economic and political relations with the EU, as well as the trilateral relationship between the EU, Russia and the post-Soviet space.

The Task Force meetings served as a basis for further cooperation on a EUISS Report on 'Russian Futures' (to be published in Mid-2016), identifying most likely trends in Russia's foreign and domestic politics until 2025.

<i>24 September - Brussels</i>	EUISS Task Force on Russia's futures - 1 <sup>st</sup> Task Force seminar - 'The future of Russian foreign policy'
<i>22-23 October - Brussels</i>	'The Foundations of Russian Power' - 2 <sup>nd</sup> Task Force seminar - 2015 Task Force on Russia's futures
<i>15 December - Paris</i>	'The future of Russia in Europe' - 3 <sup>rd</sup> Task Force meeting on Russia's futures

## SPACE & SECURITY

Access to, and use of, space has become critical to the security and well-being of European citizens, given the heavy reliance on space systems and the services and data they provide. However, space infrastructure is faced with a number of threats, often man-induced, that endangers the functioning of space assets and puts at risk the long-term sustainability of the outer space environment. Responding to these challenges and avoiding the possibility of outer space becoming a perilous battlefield requires a wide range of tools that need to be carefully assessed. To this end, the European Union Institute for Security Studies (EUISS) set up in September 2015 a Space Task Force of prominent experts with a view to investigating and identifying priorities, challenges, and options for the EU to move forward in the field of space security. A series of closed-door workshops were organised to pool expertise and knowledge in this domain, with the ultimate goal of enhancing European policy perspectives and strategic thinking with regard to space security.

<i>14 September - Paris</i>	Preliminary Task Force meeting for the 'Space & Security' project'
<i>19 October - Brussels</i>	'Space & Security: Priorities, Challenges and Opportunities for the EU' workshop - 1 <sup>st</sup> Task Force meeting
<i>5 November - Paris</i>	'Space & Security: Confronting European and International Challenges' conference organised by the EU Institute for Security Studies and hosted by the European Space Agency (ESA)



# **Seminars and Conferences**



## VII. SEMINARS AND CONFERENCES

### EUISS EVENTS

<i>January</i>		
15	<i>Brussels</i>	First core group meeting - EUISS project on the 'Arctic opportunities and challenges'
<i>February</i>		
16	<i>Brussels</i>	'Arctic security matters' workshop to explore the increasing importance of the Arctic
26	<i>Brussels</i>	2015 Task Force - Launch Meeting. 'EU Sanctions as security policy tools - Russia, Iran, wider EU neighbourhood'
<i>March</i>		
2	<i>Paris</i>	Table ronde 'Madagascar face à ses défis : fin d'une crise, début d'une nouvelle étape?'
26	<i>Brussels</i>	2015 Task Force - EU sanctions as security policy tools - Syria & Iran - 2 <sup>nd</sup> Task Force meeting
<i>April</i>		
21	<i>Brussels</i>	'The EU in a changed security environment' conference
23	<i>Brussels</i>	2015 Task Force - EU sanctions as security policy tools - Russia - 3 <sup>rd</sup> Task Force meeting
23	<i>Brussels</i>	Expert workshop on 'EU-LAC: The other Transatlantic Partnership' - Think Tank Security Dialogue
<i>May</i>		
18	<i>Brussels</i>	Brainstorming discussion on Chinese and European perspectives in Africa, with a delegation from the CICIR at the EEAS
19	<i>Brussels</i>	'2015 Task Force - EU sanctions as security policy tools - Iran, Syria and Russia' - final Task Force meeting



<b>September</b>		
11	<i>Paris</i>	First meeting of the Task Force on 'Visions of European Defence'
24	<i>Brussels</i>	'The future of Russian foreign policy' - 1 <sup>st</sup> Task Force meeting on Russia's futures
<b>October</b>		
8-9	<i>Brussels</i>	'EU Strategy Matters' - EUISS Annual Conference
19	<i>Brussels</i>	'Space & Security: Priorities, Challenges and Opportunities for the EU' workshop
22-23	<i>Brussels</i>	'The foundations of Russian power' - 2 <sup>nd</sup> Task Force meeting on Russia's futures
<b>November</b>		
5	<i>Paris</i>	'Space & Security: Confronting European and International Challenges' conference organised by the EU Institute for Security Studies and hosted by the European Space Agency (ESA)
11	<i>Brussels</i>	'Can the Afghan state survive? An exchange with National Security Advisor Hanif Atmar, and EU Special Representative Franz-Michael Mellbin' - The EUISS was pleased to welcome Afghan National Security Advisor Hanif Atmar to its Brussels Liaison Office to discuss the current security challenges facing the war-torn country.
20	<i>Brussels</i>	'The South China Sea conundrum: Legal solutions and preventive measures' - the 3 <sup>rd</sup> annual committee meeting is part of the expert outreach and consultation process for the preparation of the EU Global Strategy on foreign and security policy, coordinated by the EUISS and the Strategic Planning Division of the EEAS
<b>December</b>		
3	<i>Paris</i>	Task Force 'Vision of European Defence'
4	<i>Paris</i>	'Space & Security' task force meeting
15	<i>Paris</i>	'The future of Russia in Europe' - 3 <sup>rd</sup> Task Force meeting on Russia's futures

## COLLABORATIVE EVENTS

<i>January</i>		
19	<i>Berlin</i>	'Central Asia - Exploring EU interests and options' - the EUISS organised a brainstorming workshop on Central Asia in cooperation with the Institut für Europäische Politik which took place in the Federal Foreign Office in Berlin
30	<i>Brussels</i>	'EU and Central Asia cooperation: reality checks, lessons learned and ways ahead' conference co-organised by the Latvian EU Presidency, the Institute for European Politics (Berlin) and the EU Institute for Security Studies (Paris)
<i>February</i>		
23-24	<i>Brussels</i>	'Cyber needs and development' international conference co-organised by the European Commission and the EU Institute for Security Studies
26-27	<i>Brussels</i>	'ESDC Alumni' seminar organised in cooperation with the ESDC
<i>March</i>		
12-14	<i>Beijing</i>	'Sino-European Strategic Dialogue 2015' seminar organised by the CICIR and the EUISS
17-20	<i>Seoul</i>	International Conference on the Middle East co-hosted by the European Union and Korea
<i>April</i>		
20	<i>Brussels</i>	The EUISS, in cooperation with the European Parliament, organised the film screening of the documentary 'Female legislators in the Arab world' which was followed by a discussion/debate
21	<i>Brussels</i>	EU Policy Planners Network EU-28 meeting on the Strategic Review - Roundtable on the Arab Futures Report
<i>May</i>		
11-12	<i>Brussels</i>	'Sixth EU-India Forum' organised by the EU Institute for Security Studies and the Indian Council of World Affairs (ICWA)
22	<i>Washington, DC</i>	'Washington Forum 2015' conference co-organised by the Atlantic Council and the EUISS
<i>June</i>		
8-12	<i>Vienna</i>	'The future of CSDP - Preparing for the European Council' - ESDC High Level Course 2014/2015 - Module 4, organised by the Austrian National Defence Academy, in partnership with the EU Institute for Security Studies

10	<i>Paris</i>	CEPS Report ‘More Union in European Defence’ - Task Force launch event co-organised by the Friedrich-Ebert-Stiftung
18-19	<i>Brussels</i>	‘Northeast Asia Peace and Cooperation Initiative (NAPCI) and EU - ROK Cooperation’, conference organised jointly by the Korea National Diplomatic Academy and the EU Institute for Security Studies.  <i>Day two:</i> European External Action Service (EEAS) organised closed-door sessions
23-24	<i>Paris</i>	EU Policy Planner’s network meeting focused on ‘The Strategic dimension of climate policy - notably climate diplomacy’ organised by the EEAS and the EUISS
23	<i>Paris</i>	‘Public Perspectives on the Ukrainian Crisis - Analysing the Russian, Ukrainian and Transatlantic Views of the Conflict’ roundtable organised by The German Marshall Fund of the United States and the EUISS
30	<i>Brussels</i>	‘Maritime security in the Gulf of Guinea - what has been done, what needs to be done?’ conference organised by DEVCO, EEAS and the EUISS
<b>July</b>		
2-3	<i>Brussels</i>	‘Learning and Training for EU CSDP’ - Expert Seminar co-organised by the EUISS and the European Security and Defence College, reception under the Auspices of the Luxembourg Presidency of the Council of the EU
<b>September</b>		
11	<i>Brussels</i>	‘Building security in the Sahel: European, regional and local approaches’ conference held under the Luxembourg Presidency of the Council of the EU and co-organised by the EUISS and the Luxembourg Presidency
29	<i>Brussels</i>	‘Global Trends - Risk and Resilience in Foreign Policy’ seminar organised by the EPRS (European Parliamentary Research Division) in cooperation with the EUISS
<b>October</b>		
22-23	<i>Brussels</i>	‘EU-Russia Forum’ event co-hosted by Carnegie Europe and the EUISS with the support of the EEAS
22-24	<i>Athens</i>	Workshop on ‘Eastern Mediterranean in 2020: possible scenarios a policy recommendations’ organised by NATO/ELIAMEP/Konrad Adenauer Stiftung/EUISS
<b>November</b>		
17	<i>Brussels</i>	Food for thought lunch on ‘Russia in the Middle East’ seminar co-organised by the European External Action Service (EEAS)

26	<i>Barcelona</i>	'The EU Internal-External Security Nexus - Terrorism as an example of the necessary link between different dimensions of action in the new Global Strategy', seminar organised in the context of the EU-wide expert outreach and consultation process for the preparation of the EU Global Strategy on Foreign and Security Policy (EUGS), organised by Royal Institute Elcano coordinated by the EUISS and the Strategic Planning Division of the EEAS
30-1/12	<i>Brussels</i>	'Energy Security as a Priority for Europe's Foreign Policy' conference organised by the Aspen Institute Italia, European Union Global Strategy, CEPS in cooperation with the EUISS, with the support of the EEAS and with a contribution by Eni
<b><i>December</i></b>		
4	<i>Vienna</i>	'EU foreign policy and the Western Balkans: Reengagement as a strategic choice' - an EU Global Strategy (EUGS)2016 Outreach and Consultation Event, co-organised by the Federal Ministry Republic of Austria (Europe Integration Foreign Affairs), ESI, EUISS, European Union Global Strategy, with the support of the European Fund for the Balkans
11	<i>Stockholm</i>	'Intelligent Foreign Policy' event jointly organised by The Swedish Institute of International Affairs (UI) and the EUISS, as part of the EU Global Strategy (EUGS) consultation process

## EXTERNAL PARTICIPATION

<b><i>January</i></b>		
9	<i>Paris</i>	'Les gouvernances rebelles: Côte d'Ivoire, Nigeria, Mali' breakfast seminar organised by IRSEM
14	<i>Paris</i>	Eurasian Union seminar organised by CERI
14	<i>Paris</i>	'Peace operations' seminar - Book presentation 'Peace, Land' by S. Autesserre - organised by the French Ministry of Foreign Affairs
15-16	<i>Vilnius</i>	'Snow meeting' - organised by the Ministry of Foreign Affairs of the Republic of Lithuania - with attendance of EU and American Foreign Policy leaders and experts
16	<i>Brussels</i>	'EU Strategic Culture and Global Governance' seminar organised by HESD
16-18	<i>Zurich</i>	'Zurich Strategic Dialogue' organised by the Swiss Federal Institute of Technology Zurich - Centre for Security Studies (CSS)
19	<i>Brussels</i>	'The UN Peacekeeping Review' seminar organised by EPLO

19-20	<i>Brussels</i>	'Japan Trilateral Forum' organised by The German Marshall Fund of the United States
20	<i>Brussels</i>	CONUN meeting on the 'UN Peacekeeping Review'
20	<i>Riga</i>	High level seminar 'Building - Consensus towards June 2015 European Council - Next Steps?' organised by the Latvian Ministry of Defence
20	<i>Brussels</i>	CEPS meeting chaired by Sergio Carrera on 'Trust, data and national sovereignty' which addressed the role of the EU in re-building trust
21	<i>Brussels</i>	SEDE Subcommittee hearing on 'The Sahel: a high risk area for the security of the EU' organised by the European Parliament
21	<i>Brussels</i>	European Voice event on 'Latvia's EU Presidency: a common EU agenda?'
22	<i>Berlin</i>	3 <sup>rd</sup> Young Leaders Conference Frankfurter Allgemeine Forum
26	<i>Berlin</i>	European Security Strategy seminar organised by the German Ministry of Foreign Affairs
26-27	<i>Vienna</i>	Workshop on 'Europe at risk 2.0' series of discussions organised by the Centre for Liberal Strategies (Sofia), the Bruno Kreisky Forum (Vienna) and the Austrian Ministry of Defence
26-1/2	<i>Bamako and Koulikouro</i>	Field mission to Mali, visit to the EU missions (EU Training Mission and EUCAP Sahel Mali), as well as to the UN operation (MINUSMA)
27	<i>Brussels</i>	European Parliament Workshop on 'Developing operational tools within the EU for a Comprehensive Approach to Prevent Electoral violence'; CEPS Task Force on Defence and the GMF & EWL event on mentoring
29	<i>Brussels</i>	'Enjeux électoraux 2015' seminar organised by the Observatoire de l'Afrique
29	<i>Brussels</i>	Expert Task Force seminar on 'EU and the Black Sea Region' organised by CIES and GMF
<b>February</b>		
5	<i>Brussels</i>	'EU-Israeli Strategic Dialogue' workshop
6	<i>Paris</i>	GMF-Chatham House workshop 'Transatlantic Security Policy towards a changing Middle East' - chairing the panel 'Defining Europe's Strategic Role'
6-8	<i>Munich</i>	'51 <sup>st</sup> Munich Security Conference' organised by MSC
9-10	<i>Brussels</i>	Talk on 'Security in Asia' organised by Egmont Institute/NFG Research Group and Expert conference on 'The Future of Asia-Europe Cooperation'
10	<i>The Hague</i>	'Brainstorm session in preparation for the European Council on Defence, June 2015' organised by the Institute Clingendael
11-12	<i>Munich</i>	High-level conference on 'Europe's future' organised by the Hanns-Seidel Stiftung

11-12	<i>Warsaw</i>	'Eurasian Union' conference organised by the European Council on Foreign Relations (ECFR) and the Heinrich Böll Stiftung
12	<i>Brussels</i>	'CSDP Lessons Management Group meeting' of the CSDP Lessons Managements Group (LMG) organised by the European External Action Service (EEAS)
13	<i>London</i>	'India-EU' roundtable organised by the European Institute - London School of Economics
13	<i>Paris</i>	Breakfast seminar on 'Seleka/CAR' organised by IRSEM
13	<i>Paris</i>	Joint workshop organised by KCL-IRSEM on 'Major trends in arms production and transfers in times of austerity'
16	<i>Paris</i>	Ukraine roundtable organised by CERl
16-18	<i>Amsterdam</i>	Dutch Ministry of Foreign Affairs conference on 'Delivering Peace & Protection: The convening power of UN Peace Operations' - to moderate the break out session 'Command and Control'
16-18	<i>Tartu</i>	Special Guest Speaker at the Baltic Defence College seminar 'Islamist extremism and the Middle East' & lecture on the same topic
18-20	<i>Brussels</i>	'CSDP course on Crisis management capability development' organised by the European Security and Defence College (ESDC), hosted by IHEDN (Higher Institute for National Defence Studies)
18-20	<i>Washington, DC</i>	Preparatory meetings for the Washington Forum with Matthew Burrows, Director - Strategic Foresight Initiative and Stephen Grand, Executive Director Middle East Strategic Project, Atlantic Council and Claus Bozet, Head of Political Section, EU Delegation
20	<i>Brussels</i>	Intervention at the high-level independent panel on 'UN Peace Operations' on 'European Perspectives on Military and Policing Aspects of UN Peace Operations'
21-23	<i>Doha</i>	Workshop on 'Mapping Foreign Policy in the GCC: Resources, recipients and regional effects' organised by the Middle East Centre of the London School of Economics
24-25	<i>Berlin</i>	Roundtable on Libya organised by the German Federal Foreign Office
26-27	<i>Brussels</i>	CEPS Ideas Lab 'More or Less Europe?' conference
<b>March</b>		
2-3	<i>Vienna</i>	High-level ENP conference co-organised by Carnegie European and the Austrian Ministry for Europe, Integration and Foreign Affairs
3	<i>Paris</i>	'Boko Haram and the Lake Chad Basin' conference debate organised by CERl Sciences-Po
4	<i>Helsinki</i>	'The 8 <sup>th</sup> Annual FIIA Day - Revising Europe's Strategy' organised by The Finnish Institute of International Affairs
6	<i>Paris</i>	'Les relations entre acteurs humanitaires et forces armées sur les terrains de crise et de conflit' - séminaire organisé par IRSEM

6	<i>Paris</i>	Seminar on the 'Prospects in five West African countries and Boko Haram' organised by the Direction Paix, démocratie, droits de l'homme of OIF (Francophonie)
9	<i>Tokyo</i>	EU-Japan seminar on 'Security and Defence' organised by the Japanese Ministry of Foreign Affairs
9	<i>Brussels</i>	CEPS Task Force on Defence launch event
12	<i>Brussels</i>	EPLO/Civil Society Dialogue Network Policy event on 'Capability-building in support of security and development'
16	<i>Brussels</i>	EPC Policy Dialogue on Preserving Peace and security: searching for assertive answers to hybrid solutions with, <i>inter alia</i> , the Lithuanian Minister of Foreign Affairs, Sergey Utkin from the Russian Academy of Science and the new EEAS Secretary General, Alain Le Roy
16-18	<i>Berlin</i>	Preparatory meeting with Climate/security consortium and G7 Foreign Ministry Representatives
16-17	<i>London</i>	Informal meeting convened by the EU Special Representative on Sahel gathering member states working on the area
17	<i>Brussels</i>	PSC Retreat on Russia/China
17-20	<i>Seoul</i>	International Conference on the Middle East co-hosted by the European Union and Korea
19	<i>Paris</i>	Public debate on 'Des(integrating) Asia: competing visions, practical solutions for regional integration' organised by IFRI
19-20	<i>Stockholm</i>	Annual Conference of the Swedish Network for European Studies
19-20	<i>Geneva</i>	'Pulling together the UN system in conflict-prone States: Problems and prospects' conference organised by the Ralph Bunche Institute of the Central University of New York
20-22	<i>Brussels</i>	'Brussels Forum' organised by The German Marshall Fund of the United States
24	<i>Brussels</i>	Presentation of 'The Military Balance 2015' event co-organised by Egmont Institute and IISS
24	<i>Paris</i>	Discussion on peace and security issues in Africa with the French Delegation - Direction générale des relations internationales et stratégiques (DGRIS), Ministry of Defence
25	<i>Paris</i>	'The Challenges of Making Peace' conference organised by the French Ministry of Foreign Affairs on the occasion of the visit of the UN High-Level Panel on Peace Operations
26	<i>Brussels</i>	'1 <sup>st</sup> Project Team European Maritime Capabilities in the Arctic' - Project Team on European Maritime Cooperation in the Arctic in accordance with EDA Steering Board Decision and Project Team EMCA led by the Ministry of Defence of Finland

26	<i>Brussels</i>	'How strategic is the EU-Asia relationship?' workshop/expert debate organised by the European Council on Foreign Relations
26	<i>Brussels</i>	'The EU and Peacebuilding' seminar organised by EPLO
26	<i>Brussels</i>	Working lunch with the most recently arrived Policy Analyst from the External Policy Unit of the European Parliament's Members' Research Service
<b>April</b>		
1	<i>Brussels</i>	Seminar on the review of the EU's external action
3	<i>Paris</i>	'Chad' seminar organised by IRSEM
09-11	<i>Riga</i>	'Riga Security Seminar 2015' organised by the Latvian Institute of International Affairs
13	<i>Paris</i>	Seminar on 'Moscow and post-Soviet diasporas' organised by CERI
17	<i>Brussels</i>	Strategic review meeting
20	<i>Rome</i>	'What went wrong with the world' seminar with Dominique Moïsi, Special Advisor, IFRI, organised by Istituto Affari Internazionali (IAI)
22-25	<i>Beirut</i>	Workshop on 'Arab Civil-Military relations post-2011' organised by Carnegie Middle East Centre
23	<i>Brussels</i>	Politico Launch event 'European Divides: a make or break year for the Union'
23-24	<i>Riga</i>	EU Security Policy Directors meeting organised by the European External Action Service (EEAS) and the Latvian Presidency of the Council of the European Union - Ministry of Foreign Affairs of the Republic of Latvia
25-30	<i>Niamey</i>	Meetings with national and international stakeholders working on security, transition and youth organised and hosted by the EU Delegation and EUCAP Sahel Niger
26-07 May	<i>Kuala Lumpur</i>	CSCAP meeting on 'Preventive Diplomacy'; 2 <sup>nd</sup> ASEAN-EU High-Level Dialogue on 'Developing inter-agency cooperation and regional cooperation to enhance maritime security'
27-28	<i>Brussels</i>	Expert workshop on the German White Paper on Security Policy
27-29	<i>Luxembourg</i>	Publications Office Annual Seminar for the EU Agencies
29	<i>Brussels</i>	EDA-Egmont PhD Prize - final selection and jury meeting
29-30	<i>Washington, DC</i>	Annual CSDP seminar organised by the EU Delegation and the EEAS and preparatory meetings at the Atlantic Council for the Washington Forum
30	<i>Brussels</i>	PSC Retreat - intervention on the topic: 'North Africa: the Southern border - challenges and opportunities'



<i>May</i>		
4-8	<i>Beirut</i>	'Middle East amid the International Policy Variables' international conference organised by the LAF-RSSC
6	<i>Brussels</i>	2 <sup>nd</sup> meeting of the Sherpa group under the Group of Personalities for the Preparatory Action on CSDP related research organised by the European Commission
7	<i>Paris</i>	Breakfast seminar on 'Terrorist assessment' organised by IRSEM
7	<i>Paris</i>	Seminar organised by IFRI on 'German-Russian economic relations after the crisis in Ukraine'
8	<i>Stockholm</i>	Leading a panel debate on the EU Foreign policy conference
9	<i>Brussels</i>	EU Open Day organised by the EU Institutions
9-11	<i>Erbil</i>	Event organised by Carnegie Middle East Centre, Erbil, Kurdistan on 'Civil-Military relationships in Kurdistan'
12	<i>Paris</i>	'The EU Strategic Review - Revising the European Security Strategy' expert workshop organised by the Fondation pour la recherche stratégique
12-14	<i>Belgrade</i>	Conference on 'CFSP and Serbian accession to the EU' organised by the ISAC Fund
12-13	<i>Paris</i>	Closed workshop on the EU Strategic Review organised in cooperation by the FRS with the French Ministry of Foreign Affairs Policy Planning Staff
13-14	<i>London</i>	Workshop 'A multilateral approach to ungoverned spaces: Libya and beyond' organised by the European Council on Foreign Relations - intervention on the regional dimensions of the conflict in Libya
15-18	<i>Budapest</i>	Presentation on the topic 'Libya: from liberation to lustration' at the 'NATO Parliamentary Assembly Spring session'
18	<i>Paris</i>	'EU foreign policy strategy' seminar organised by IRIS
19	<i>Paris</i>	'70 ans après la fin de la Seconde Guerre mondiale : l'architecture européenne de sécurité face à de nouveaux défis', débat avec M. Thierry de Montbrial, Président de l'Institut français des relations internationales (IFRI), et M. Volker Perthes, Directeur de la Fondation « Wissenschaft und Politik » (SWP)
27	<i>Brussels</i>	'Security challenges in the Libya-Niger border' seminar
28	<i>Paris</i>	Informal discussion with French MoD Directorate for International Relations and Strategy roundtable on 'Regional Threats to UN mission in the Middle East'
30-4/6	<i>Kuala Lumpur</i>	'29 <sup>th</sup> Asia-Pacific Roundtable (APR)' organised by ISIS, Malaysia

<i>June</i>		
1	<i>Paris</i>	Closed event organised by the National Assembly - Commission des Affaires étrangères et Commission de la Défense on the topic 'Etat des lieux de l'Europe de la défense et potentialités ouvertes par le Traité de Lisbonne'
1	<i>Paris</i>	'Central African Republic post-Sangaris' seminar organised by IFRI
1	<i>Paris</i>	'EU migration policies and asylum' roundtable organised by the European Council on Foreign Relations
3	<i>Brussels</i>	Chairing panel discussion 'The EU's new foreign policy strategy, from a development perspective' at the 'European Development Days'
4	<i>Brussels</i>	'EU-Latin America Relations' conference organised by Friends of Europe and the Konrad Adenauer Stiftung
4-6	<i>Berlin</i>	65 <sup>th</sup> Königswinter Conference '70 years of Peace, 65 years of partnership: EU and Global Challenges to Britain and Europe'
4-8	<i>Halong Bay, Vietnam</i>	'Maritime issues and UNCLOS: Sharing European/EU and Asia Approaches to Territorial Disputes' high-level workshop
5	<i>Paris</i>	'Eritrea' organised by IRSEM
8	<i>Brussels</i>	3 <sup>rd</sup> meeting of the Sherpa group under the Group of Personalities for Preparatory Action on CSDP related research organised by the European Commission
8	<i>Paris</i>	'Europe's East in 2030' seminar organised by IFRI
14-18	<i>Kazakhstan</i>	'Security and integration in Central Asia' workshop sponsored by PONARS Eurasia (George Washington University's Elliott School of International Affairs)
15	<i>Zagreb</i>	'Croatia in contemporary security environment - Threats, challenges and responses' organised by the Center for Defense and Strategic Studies, CDA
15	<i>Brussels</i>	'The Arctic and the new knowledge frontier' organised by the Research Council of Norway and the Norwegian Space Centre
15	<i>Brussels</i>	'Violence and terror - a comprehensive solution for stopping Daesh' seminar organised by Friends of Europe
15-16	<i>Rome</i>	'D-10 Strategy Forum' co-organised by the Atlantic Council, CIGI and Istituto Affari Internazionali (IAI) with the support of the Italian Ministry of Foreign Affairs and International Cooperation and Compagnia di San Paolo
16	<i>Rome</i>	'Come Affrontare le crisi: Perché l'Europa ha bisogno di una nuova strategia di sicurezza' organised by Link Campus University and Istituto Gino Germani di scienze sociali e studi strategici
17-18	<i>Riga</i>	'Reviewing the EU Strategy for Central Asia: Results and Future Prospects' organised by the Latvian Institute of International Affairs

19	<i>Brussels</i>	'Early warning watch list briefing: Conflicts to watch in 2015' seminar organised by EPLO-ICG
19	<i>Berlin</i>	'Under discussion Algeria' roundtable organised by the German Ministry of Foreign Affairs
22-23	<i>Berlin</i>	"'BMVg" perspectives on hybrid warfare' expert workshop organised by IISS - contribution on the 'Role of the EU in countering conflict/warfare'
24	<i>Vienna</i>	'Annual Security Review' Conference organised by the OSCE - contribution on Middle East & co-ordination & co-operation options between international and regional organisations
25-26	<i>Madrid</i>	'Regional security in the Sahel' seminar organised by the EU Special Representative on Sahel and the member states
26	<i>London</i>	'Russia' seminar organised by the London School of Economics
29	<i>Brussels</i>	Launch of a 'New Climate for Peace report on climate and fragility' organised by the European Commission - DEVCO DG
29	<i>London</i>	'Security, development & reform in North Africa' workshop bringing together Policymakers, country analysts, and specialists in fields of security, economics & political reform
29	<i>Brussels</i>	'Space & society conference towards a European Space Community' organised by the EESC
29	<i>Brussels</i>	Launch event of a new climate for peace report on 'Climate and fragility' organised by DEVCO DG de Melo
30	<i>Paris</i>	'The war in Yemen: internal logic and regional implications' seminar organised by IFRI
<b>July</b>		
2-3	<i>Vienna</i>	'CSDP following June Summit' workshop organised by the Diplomatic Academy
2-3	<i>Brussels</i>	Official launch of the Critical Maritime Routes in the Indian Ocean - CRIMARIO
6	<i>Brussels</i>	4 <sup>th</sup> meeting of the Sherpa group under the Group of Personalities for Preparatory Action on CSDP related research organised by the European Commission
8	<i>Brussels</i>	'Bridging the gaps in EU foreign policy' organised by Carnegie Europe with a presentation by Pierre Vimont on his policy outlook 'The path to an up-graded EU foreign policy' - discussants included Sylvie Kauffmann, <i>Le Monde</i> and Bruno Maçães, Portuguese Minister for European Affairs
14	<i>Bruges</i>	'Séminaire intensif sur l'UE' de l'Organisation internationale de la Francophonie - intervention sur le thème 'La gestion des crises dans la politique extérieure de l'UE: étude de cas'

15	<i>Brussels</i>	Security experts met the NATO Secretary General, Mr Jens Stoltenberg
15	<i>Paris</i>	European and transatlantic security policy discussions organised by the Swedish Embassy in Paris
22-24	<i>Cadenabbia</i>	'NATO Strategic Agenda' workshop organised by the Konrad Adenauer Stiftung
<b>August</b>		
28	<i>Leuven</i>	'China's foreign policy and external relations' workshop - closing event of the Euro-Asia Summer School organised by the Leuven Centre for Global Governance, Hitotsubashi University and Seoul National University
<b>September</b>		
8	<i>Berlin</i>	'The future of the Security-development Nexus' expert workshop organised by the German Ministry of Defence
8-9	<i>Mons</i>	Presentation on the panel 'Southern flank great/challenge' to the NATO Alliance at the NATO Special Operation Symposium
9	<i>Brussels</i>	'ASEM at 20: the challenge of connectivity' organised by Friends of Europe together with the EEAS
12	<i>Modena</i>	'L'Europa delle idee' - Summer School Renzo Imbeni - organised by the Università di Modena e Reggio Emilia and Fondazione Collegio San Carlo
14	<i>Brussels</i>	5 <sup>th</sup> meeting of the Sherpa group related to the Group of Personalities for the Preparatory Action for CSDP-related research
15	<i>Paris</i>	'Asia Pacific Security Forum' workshop on EU's contribution to regional security organised by IFRI
15-16	<i>Brussels</i>	European Defence Summit organised by the Munich Security Conference (MSC)
22	<i>Brussels</i>	'Joining up for an EU Strategy for Foreign and Security policy - a Weimar Brussels seminar' organised by The Permanent Representatives to the European Union of the 'Weimar Triangle'
23	<i>Paris</i>	'Security in Northern Europe and the Baltic Sea' organised by IFRI and the Swedish Embassy, which is part of the Swedish Defence Minister's visit to Paris
24	<i>Brussels</i>	'Countering Hybrid Threats' high-level seminar organised by the European External Action Service (EEAS) under the Luxembourg Presidency sponsorship
24	<i>Brussels</i>	'EU and Rising China: Merging values, interests and global governance' roundtable organised by Carnegie
25	<i>London</i>	Closed meeting on 'UK strategy towards the Sahel' organised by the Foreign and Commonwealth Office

25	<i>Luxembourg</i>	'Public-Private Partnership in defence procurement and beyond' seminar organised by the Luxembourg Presidency
29	<i>Brussels</i>	The German Marshall Fund of the United States seminar 'From past to present: EU, US and African relations'
<b>October</b>		
1	<i>Stockholm</i>	'CSDP and defence industry' seminar organised by the Swedish Atlantic Council
1	<i>Vienna</i>	Roundtable discussion seminar organised by the Austrian Ministry of Defence on ISIL
1-3	<i>Milan</i>	II Global Think Tank Summit & III European Think Tank Summit - 'Navigating Turbulent Times and Transitions: The role of Think Tanks. Regional and Global Perspectives', organised by TTCSP (Think Tanks and Civil Societies Program - University of Pennsylvania) & ISPI, in partnership with ADBInstitute, Brookings, CIGI, <i>Éupolis</i> Lombardia, Fondazione Eni Enrico Mattei, United Nations Economic Commission for Africa and with the support of Fondazione Cariplo, Italian Egyptian Business Council, Parlamento Europeo Ufficio d'informazione a Milano, Expo Milano 2015 and the European Union
7	<i>Paris</i>	Seminar with the Ambassador of Iraq on 'Middle Eastern challenges'
11-12	<i>Tel Aviv - Jerusalem</i>	The Israeli Association for the Study of European Integration organised its two-day Annual Conference at the Tel Aviv University and the Hebrew University of Jerusalem
14	<i>Paris</i>	Conference of Defence Ministers on the implications of Climate change for defence
14	<i>Brussels</i>	Luxembourg EU Presidency's seminar on 'CSDP' organised by Clingendael and Egmont
16	<i>Paris</i>	Full-day seminar on 'The Eurasian Union' organised by INALCO
19	<i>Brussels</i>	6 <sup>th</sup> meeting of the Sherpa Group related to the Group of Personalities on the Preparatory Action for CSDP-related research organised by the European Commission
19-20	<i>Nicosia</i>	Panel discussion on 'Middle East' at the University of Nicosia
19-23	<i>Ulaanbaatar</i>	44 <sup>th</sup> CSCAP Steering committee meeting and 10 <sup>th</sup> General Conference 'Confidence building in the Asia-Pacific - The security architecture of the 21 <sup>st</sup> century'
21	<i>Chantilly</i>	'France-Israel Strategic Dialogue' co-organised by DGRIS, ELNET, Forum of Strategic Dialogue, FRS and INSS - moderator in the panel 'Islamic radicalization: French and Israeli approaches'
23-24	<i>Paris</i>	European Steering Committee 2015 seminar organised by Notre Europe - Jacques Delors Institute
25-26	<i>Reykjavik</i>	'Nordic Council' session on 'Refugee situation'

27-28	<i>Prague</i>	Conference on 'International security' organised by the European Values Think Tank
29	<i>Brussels</i>	EIAS seminar on 'Maritime challenges for India in the 21 <sup>st</sup> century'
29-01/11	<i>Bahrain</i>	Workshop at the IISS-Middle East Office on 'Geopolitics, nuclear issues and the Middle East'
<b>November</b>		
1-3	<i>Abu Dhabi</i>	'Second annual Abu Dhabi Strategic Debate' on the topic 'Geopolitical shifts and changing nature of the world order, new forms of terrorism and extremism, security issues, challenges for UAE and Gulf sub-region'
2-3	<i>The Hague</i>	Planetary Security Conference 'Peace, climate and environment' hosted by the Dutch Foreign Ministry
4-6	<i>Cairo</i>	Dialogue workshop 'Radical groups: security threats in the Euro-Mediterranean' organised by Al Ahram Center for Political and Strategic Studies
6-7	<i>Riga</i>	The Riga Conference, annual meeting of regional and international experts in foreign policy and defence, academics, journalists, and business representatives, promoting the discussion and assessment of issues affecting the transatlantic community
8-11	<i>Dakar</i>	Second 'Dakar Forum on Peace and Security in Africa' under the High Patronage of His Excellency Macky Sall, President of the Republic of Senegal, organised by the Senegalese Government (Ministry of Foreign Affairs and Senegalese Abroad) and the Pan-African Institute of Strategy, with the support of the French Ministry of Defence and the Association de soutien au Forum de Dakar (ASFORDAK), in conjunction with the African Union and international partners
9-10	<i>Berlin</i>	'Berlin Foreign Policy Forum' organised by the Koerber Foundation
10-11	<i>Berlin</i>	'CFSP Review' organised by the Stiftung Wissenschaft und Politik
11	<i>Brussels</i>	7 <sup>th</sup> meeting of the Sherpa Group related to the Group of Personalities on the Preparatory Action for CSDP-related research organised by the European Commission
12	<i>Dublin</i>	Carnegie Seminar on the 'International Role of Russia' hosted by the Irish Foreign Ministry
12	<i>Paris</i>	Seminar on the 'Security in West Africa' organised by the Agence Française de Développement
12-13	<i>Prague</i>	'European Union Institutions fit for external challenges' conference organised in the framework of the Prague European Summit by the Institute of International Relations
13	<i>Paris</i>	Public consultation on the 'Future of the Cotonou agreement' organised by the French Ministry of Foreign Affairs

13	<i>Paris</i>	Roundtable on 'Job opportunities in EU research' organised by Sciences Po
16	<i>Brussels</i>	'European Defence Matters' - the European Defence Agency's annual high level conference
17	<i>Brussels</i>	Group of Personalities meeting organised by the European Commission
17	<i>Brussels</i>	European Parliament Policy-hub on regional developments in the Middle East
18	<i>Washington, DC</i>	'Debating the EU Global Strategy: What should Europe do?' seminar organised by the Carnegie Endowment for Peace
17	<i>Brussels</i>	European Parliament Policy-hub seminar on regional developments in the Middle East
17-18	<i>London</i>	'Cyber and space security: Creative policy approaches to new technical challenges' expert roundtable organised by Chatham House
17-18	<i>Moscow</i>	Seminar on 'Future of EU/West-Russia relations' organised by the Friedrich Ebert Stiftung and Annual meeting of the Ebert-Russian Political Science Association
18-19	<i>The Hague</i>	Keynote expert at the seminar on 'Design session on security trends and challenges' organised by the Dutch Ministry of Defence
20	<i>Brussels</i>	ESDC Steering Committee and 72 <sup>nd</sup> meeting organised by the ESDC
23	<i>Paris</i>	Closed seminar with the US Vice Chairman of the Joint Chief of Staff
23	<i>Brussels</i>	Panel discussion on 'EU-UN relations' at the ESDC Course
24	<i>London</i>	'EU Global Strategy: internal and external challenges on the refugee crisis' event organised by the European Council on Foreign Relations (ECFR)
24-25	<i>Brussels</i>	'Dual use technology and trade - Unlocking the potential for European Security & Growth' dinner seminar organised by SAAB AB
25	<i>London</i>	Conference on 'Women in ISIS' organised by the Crown Prosecution Service
25	<i>Paris</i>	Seminar on 'Russia military reform' organised by the European Council on Foreign Relations
26-27	<i>Brussels</i>	2015 ESDC Networking Conference and ESDC Executive Academic Board meeting organised by the ESDC
<b>December</b>		
1	<i>Paris</i>	'Russia and the Eastern Partnership' seminar organised by IRSEM
7-8	<i>Guermantes</i>	'Crisis scenarios in Asia: transatlantic responses' conference organised by the National Bureau of Asian Research (NBR)
8	<i>Brussels</i>	8 <sup>th</sup> Sherpa Group meeting under the Group of Personalities on the Preparatory Action on CSDP-related research organised by the European Commission

8-9	<i>The Hague</i>	'The EU's contribution to common global rules: Challenges in an age of power shifts' - Expert consultation in the framework of the EU Strategic Review Process conference organised jointly by The Hague Institute for Global Justice and the Ministry of Foreign Affairs of the Netherlands
11	<i>Berlin</i>	'What role for EU foreign policy in the refugee crisis?' briefing organised by The German Council on Foreign Relations (DGAP)
14	<i>Berlin</i>	G7 High-level meeting on 'Maritime Security' organised by the Federal Foreign Office in the framework of the German Presidency of the G7
14	<i>Paris</i>	'Libya and potential options for conflict-resolution' seminar organised by the European Council on Foreign Relations (ECFR)
14	<i>Moscow</i>	European Council on Foreign Relations (ECFR) seminar with Alexander Cherkasov - Memorial
16	<i>Paris</i>	'Security in plural societies: the Arab case' seminar organised by the Arab Reform Initiative
17-18	<i>London</i>	Human Security Group Conference organised by the Friedrich Ebert Stiftung and LSE at the London School of Economics on the role of the EU in conflict-affected areas
17-18	<i>Jordan</i>	'Refugee situation' seminar organised by IEMed





# The EUISS Team



## VIII. THE EUISS TEAM

### DIRECTOR

#### Antonio Missiroli

Antonio Missiroli became Director of the European Union Institute for Security Studies in October 2012.

At the EUISS, he and his team of Analysts have produced a number of publications examining global trends on issues ranging from climate change to the future of the Arab world and the security of the Arctic. More recently, Dr Missiroli has been closely involved in the drafting of the recent HR/VP Report on ‘The European Union in a changing global environment’, and will assist in the crafting of the EU’s Global Strategy, due to come out in June 2016.

Previously, he was Adviser at the Bureau of European Policy Advisers (BEPA) of the European Commission, in charge of European dialogue/outreach (relations with think tanks and research centres across the Union and beyond) and publications (2010-2012); Director of Studies at the European Policy Centre in Brussels (2005-2010), and Research Fellow and Senior Research Fellow at the W/EU Institute for Security Studies in Paris (1998-2005). He was also Head of European Studies at CeSPI in Rome (1994-97) and a Visiting Fellow at St Antony’s College, Oxford (1996-97).

As well as being a professional journalist, he has also taught at the Universities of Bath and Trento, as well as Boston University and SAIS/Johns Hopkins (Bologna). He is currently visiting lecturer at the College of Europe (Bruges) and Sciences Po (Paris).

Dr Missiroli holds a PhD degree in Contemporary History from the Scuola Normale Superiore (Pisa) and a Master’s degree in International Public Policy from SAIS/Johns Hopkins University. He speaks Italian, English, French and German.

## SENIOR ANALYSTS

### Jan Joel Andersson

*Areas of expertise: Military issues and EU capability development, defence industry and technology, US politics and transatlantic relations*

Jan Joel Andersson joined the EUISS in September 2014. He works on military capability development, defence industry issues, WMD and non-proliferation. Previously, Jan Joel was Senior Research Fellow at UI - the Swedish Institute of International Affairs in Stockholm - where he served as Programme Director (2006-2010) and Head of Development (2010-2011) before his appointment as Dragas Distinguished Visiting Professor of International Studies at Old Dominion University in Norfolk, Virginia (2011-2014). He has also worked as a senior analyst and consultant in private industry and in the office of a US Senator on Capitol Hill in Washington, DC.

Educated at the United World College of the Adriatic in Italy and Uppsala University in Sweden, Jan Joel received his MA and PhD in political science from the University of California at Berkeley as a Fulbright scholar.

His recent publications include 'The Race to the Bottom: Submarine Proliferation and International Security,' *U.S. Naval War College Review*, and 'Nordic NATO,' *Foreign Affairs*.

### Cristina Barrios

*Areas of expertise: EU policies and Europe-Africa relations; security and development nexus management.*

Cristina Barrios joined the EUISS in April 2013. She works on Europe-Africa relations, following international trends of democracy promotion, conflict resolution and development policies. Prior to joining the EUISS, Cristina was Senior Researcher and EU Project Manager at ESSEC Business School IRENE, and Researcher at the think tank FRIDE. She has also worked as Assistant Professor at ESCP Europe, Researcher at The Carter Center, as a consultant in democracy promotion and electoral observer in the DR Congo. Cristina obtained her PhD in International Relations from the London School of Economics, and previously studied at the University of Granada, University of Regensburg, University of Paris 8 and University of California at Berkeley. Her research focuses on the links between security and democratisation, with a regional expertise on European Union-Africa relations. She has published numerous policy briefs and working documents on statebuilding and conflict, EU security sector reform, democracy assessment, and the African Union, covering a variety of country and regional case studies.

Cristina is an associate of the transatlantic programme at LSE IDEAS and occasional guest lecturer in European Affairs, notably at Sciences Po Paris.

### **Florence Gaub**

*Areas of expertise: Middle East and North Africa; security sector reform, the Arab world*

Florence Gaub joined the EUISS in May 2013 where she deals with the Arab world with a focus on conflict and security, with particular emphasis on Iraq, Lebanon and Libya. She also works on Arab military forces more generally, conflict structures and the geo-strategic dimensions of the Arab region. Previously, she was a researcher and lecturer at NATO Defence College where she helped establish the Middle East Faculty responsible for outreach to military forces in the Middle East and North Africa, the German parliament and the United Nations Institute for Training and Research in New York. Florence wrote her PhD on the Lebanese army at Humboldt University Berlin and holds degrees from Sciences Po Paris, and the Sorbonne and Munich universities. She has lectured and testified on numerous occasions at national and multinational parliaments, ministries and defence colleges in Europe, the Arab world and the United States, and has conducted extensive field research in Iraq, Lebanon, Libya and Egypt. She has published several monographs and articles on these topics.

### **Eva Gross - until June 2015**

*Areas of expertise: Transatlantic relations, India and AfPak, CSDP*

Eva Gross joined the EUISS in April 2013. At the EUISS she deals with the Transatlantic Forum, India and AfPak, and other CSDP-related issues. Prior to joining the EUISS, Eva was a fellow at Stiftung Neue Verantwortung, an intersectoral think tank in Berlin, where she worked on a project on 'Germany in Europe' (2012-2013). From 2007-2012 she was Senior Research Fellow and head of the research cluster 'European Foreign and Security Policy' at the Institute for European Studies, Vrije Universiteit Brussel. Eva has held visiting positions at the Center for Transatlantic Relations, SAIS-Johns Hopkins University in Washington, D.C. (2010), the EUISS (2008), the Center for European Policy Studies in Brussels (2006), and CERI-Sciences Po in Paris (2005). Eva holds a PhD in International Relations from the London School of Economics and Political Science, and a BA and MA from the University of Southern California in Los Angeles. Her areas of expertise include EU crisis management and peace-building, transatlantic relations, European engagement in Afghanistan and its neighbourhood, and the EU's approach towards emerging powers.

## Roderick Parkes

*Areas of expertise: Immigration, asylum and international home affairs cooperation*

Roderick Parkes joined the EUISS in October 2015, where he works on issues of immigration, asylum and international home affairs cooperation. Prior to this, he worked for four years as a researcher at the German Institute for International and Security Affairs (SWP) in Berlin (2005-2009) before moving to Brussels and establishing SWP's liaison office to the EU and NATO (2009-2012). In 2012, he moved to the Polish Institute of International Affairs, PISM, in Warsaw, where he ran the Europe programme (2012-2014).

From late 2014, on leave from PISM, he spent a year at the Swedish Institute of International Affairs (UI) on a research scholarship from the Swedish Foreign Ministry to look into the EU's refugee crisis.

Roderick was educated at the Universities of Edinburgh and Cambridge, as well as the Institut d'études politiques in Grenoble, and received a PhD from the University of Bonn.

## Patryk Pawlak - until February 2015

*Areas of expertise: EU internal security, Justice and Home Affairs-CSDP links, in particular in the area of border management and cybersecurity*

Patryk has worked at the EUISS since January 2011. At the Institute, he deals with the EU's Justice and Home Affairs policies, with particular attention to their external dimension and implications for foreign policy. Until May 2013 he was responsible for the Institute's Transatlantic Programme, including the organisation of the EU Washington Forum and US Task Forces. He holds a PhD in Political Science from the European University Institute in Florence. Prior to joining the EUISS, Patryk was a visiting scholar at numerous research institutions, including the Center for Transatlantic Relations (Washington, D.C.), the Center for International Relations (Warsaw), Center for Peace and Security Studies at Georgetown University (Washington, D.C.) and the Centre for European Policy Studies (Brussels). Since September 2006, Patryk has also been a fellow in the European Foreign Policy Studies Programme founded jointly by Compagnia di San Paolo, Volkswagen Stiftung and Riksbankens Jubileumsfond. His main research focuses on linkages between internal security and foreign policy.

## Eva Pejsova

*Areas of expertise: East Asia, maritime security, EU-Asia relations*

Eva Pejsova joined the EUISS in January 2014. She works on the Asia-Pacific region, following security developments in East Asia, EU-Asia relations and maritime security

issues. She also manages regular dialogues with EU's strategic partners in Asia and coordinates the EU membership at the Council for Security Cooperation in the Asia-Pacific (CSCAP).

Eva holds a PhD in Strategic Studies from the S. Rajaratnam School of International Studies (RSIS) in Singapore, with a focus on maritime cooperation in Asia and China-Japan relations. She holds a degree in Japanese and International Relations, and has previously worked with the Czech Ministry of Foreign Affairs, the office of the French prime minister, the OECD and the Asia-Europe Foundation (ASEF).

Her research interests focus mostly on maritime and security cooperation in East Asia, including regional cooperative mechanisms, sovereignty disputes, as well as overall questions of good governance and environmental security. In view of the EU's potential security role in Asia, she also deals with questions of regional integration, multilateralism and confidence-building in Northeast and Southeast Asia.

## Nicu Popescu

*Areas of expertise: EU-Russia relations, Eastern Europe, South Caucasus, crisis-management*

Nicu Popescu joined the EUISS in July 2013. He previously worked as advisor on foreign policy and EU affairs for the prime minister of Moldova (2010, 2012-2013) where he dealt with a wide spectrum of foreign policy issues. He also dealt with domestic reforms such as the visa liberalisation process and Moldova's accession to the European Common Aviation Area. Prior to this, he worked as head of programme and Senior Research Fellow at the European Council on Foreign Relations (ECFR) in London (2007-2009, 2011-2012), and as a Research Fellow at the Centre for European Policy Studies in Brussels (2005-2007). He holds a PhD in International Relations from the Central European University in Budapest, Hungary. Nicu has published extensively on EU foreign policy, Russian domestic and foreign policies, the European Neighbourhood Policy/Eastern Partnership, and crisis management. In 2011, he published a book entitled *EU Foreign Policy and the post-Soviet Conflicts: Stealth Intervention* (Routledge). His other key publications include: *A Power-Audit of EU-Russia relations*, *The Limits of Enlargement-Lite: European and Russian Power in the Troubled Neighbourhood* and *Dealing with a post-BRIC Russia*. In addition, he has published numerous op-eds with numerous outlets including: *The Financial Times*, *International Herald Tribune*, *The Wall Street Journal*, *The Guardian* and *OpenDemocracy*.



## Thierry Tardy

**Areas of expertise:** *Crisis management, CSDP, UN peacekeeping, UN-EU relations, security governance in Africa*

Thierry Tardy joined the EUISS in May 2013. Previously he was Senior Fellow at the Geneva Centre for Security Policy (GCSP). Thierry has researched and published extensively on military and civilian crisis management with a particular focus on the United Nations and the European Union, inter-institutional cooperation in security governance, security regionalism, and the EU Common Security and Defence Policy. His latest research has also focused on the Responsibility to Protect, African conflict management, and the situation in Mali. He is currently co-editing the *Oxford Handbook on United Nations Peacekeeping Operations* (Oxford University Press, with J. Koops, N. MacQueen and P.D. Williams). Thierry is a graduate of the National Session of the Institute of Higher National Defence Studies (IHEDN) in Paris (2010) and a member of the editorial board of *International Peacekeeping*. He has taught at the Graduate Institute of International and Development Studies (IHEID) in Geneva as well as at the *Institut d'Etudes Politiques* and the War College in Paris, and regularly lectures at the European Security and Defence College.

## OPERATIONAL STAFF

- **Nikolaos Chatzimichalakis** - IT Officer/Data Protection Officer - Paris Headquarters
- **Gearóid Cronin** - Publications Officer - Paris Headquarters
- **Christian Dietrich** - Executive Research Assistant - Brussels Liaison Office - *until 30 April 2015*
- **Marco Funk** - Executive Research Assistant - Brussels Liaison Office - *starting November 2015*
- **Jackie Granger** - Brussels Liaison Officer - Brussels Antenna/Paris Headquarters
- **Pierre Minard** - Executive Research Assistant - Brussels Liaison Office - *starting September 2015*
- **John-Joseph Wilkins** - Public Information Officer - Paris Headquarters
- **Philip Worré** - Documentation and Research Officer - Paris Headquarters

## ASSOCIATE ANALYSTS

**David Chuter** worked in government for many years, before retiring to become a full-time lecturer, author and consultant based in Paris. He teaches at Sciences Po, and the University of Cranfield in the UK, among other places. His main interests are in the formulation and implementation of security policy, security sector governance, African security issues and the security and development nexus. He is the author of four books and numerous articles.

**Iana Dreyer** is a political economist specialising in trade policy and energy policy, with a special focus on the EU, its neighbours and emerging markets. She has worked for more than seven years in leading European think tanks, and currently runs a specialist website focused on EU trade policy. [www.bordelex.eu](http://www.bordelex.eu). At the EUISS she coordinated a task force on international sanctions.

**Alice Ekman** is a Research Fellow at IFRI dealing with China and also teaches at Sciences Po in Paris. She was formerly a visiting scholar at Tsinghua University (Beijing) and at the National Taiwan Normal University (Taipei). She has worked as a research officer at the embassy of France in China, and as a consultant in a Paris-based strategy firm. She specialises in China's domestic and foreign policy, and holds an MA from the London School of Economics and a PhD from Sciences Po. She is also fluent in Mandarin Chinese.

**Juha Jokela** is the Director of the European Union research programme at the Finnish Institute of International Affairs. Previously he was a Senior Visiting Research Fellow at the EUISS, Advisor in the Ministry for Foreign Affairs of Finland, and Research Fellow and Director of the Network for European Studies in the University of Helsinki. His current research interests include the role of the EU in the Arctic, the external implications of the EMU reforms and differentiated integration. He holds a PhD from the University of Bristol.

**Sabina Kajnič Lange** specialises in EU decision-making and inter-institutional relations. Since 2009, she has worked at the European Institute of Public Administration (EIPA) in Maastricht. She also teaches at the University of Maastricht and at the University of Ljubljana. She holds a MA in European Studies from the Free University in Berlin and a PhD in international relations from the University of Ljubljana. At the EUISS, she is involved in the activities related to the 'Global Strategy'.

**José Luengo-Cabrera** specialises in African political economy and security-related developments on the continent. He previously worked for the European External Action Service (EEAS), International Crisis Group, Roubini Global Economics and the United

Nations Department of Peacekeeping Operations. He holds an MSc in Comparative Conflict Studies from the London School of Economics and a BSc in Economics and International Studies from the University of Warwick.

**Gerald Stang** holds BSc and MSc degrees in chemical engineering from the University of Saskatchewan and an MA in international affairs from the School of International and Public Affairs at Columbia University. He specialises in energy politics, democratic transitions and foresight in international relations.

## **TRAINEES/JUNIOR ANALYSTS/ EXECUTIVE RESEARCH ASSISTANTS**

### **Paris Headquarters**

- Taynja Abdel Baghy
- Beatrice Berton
- Cameron Johnston
- José Luengo-Cabrera
- Maline Meiske
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- Christian Dietrich
- Marco Funk
- Anouk Moser
- Gergana Petkova
- Clodagh Quain
- Anouk van den Akker

# **Briefings and Visits**



## IX. Briefings and Visits

### BRIEFINGS

<i>January</i>		
12	Rome	CB gave a lecture to the NATO Executive Development Programme at the NATO College
13	Paris	TT gave a presentation on CSDP at the Ecole de Guerre
22	Swindon	CB gave a lecture on Africa and democratisation/security trends at the UK Defence Academy
<i>February</i>		
5	Geneva	EG gave a lecture on civilian CSDP at the Geneva Centre for Security Policy
11	Paris	TT presented 'Qu'est-ce que gérer une crise internationale?' at the IHEDN
12	Brussels	EP gave a lecture on East Asia's security developments to the participants of the Sessions Nationales of the Institut des Hautes Etudes de Défense Nationale (IHEDN)
17	Geneva	JJA gave a CSDP military dimensions presentation at the Geneva Centre for Security Policy
24	Rome	FG gave a lecture on cultural differences at the NATO Defence College
<i>March</i>		
3	Rome	FG gave a presentation on 'Culture in international relations' at the NATO Defence College - Regional Cooperation Course 13 (NRCC13)
10	Paris	JJA, EG, PW delivered a presentation to the visiting senior service school students of the US Air War College
13	Paris	Robert Springborg, Visiting Professor in the Department of War Studies, King's College, London, and a non-resident Research Fellow of the Italian Institute of International Affairs, at Sciences Po for a lecture on 'Arab military forces after the Spring'

16	Geneva	FG presented the 'EU-MENA relations' at the Geneva Centre for Security Policy
16	Barcelona	NP gave a lecture on the Eurasian Union at the University of Barcelona
17	Geneva	EP gave a lecture on 'EU-Asia maritime security cooperation' at the Geneva Centre for Security Policy
17	Paris	TT gave a presentation on 'La politique étrangère et de sécurité commune de l'UE' at the Ecole des Mines
18	Geneva	CB gave a lecture on 'EU-Sub Saharan Africa relations' at the GCSP - ETC one-day module
23	Brussels	FG attended a briefing with Jane Kinnimont, Deputy Head and Senior Research Fellow, Middle East and North Africa, Chatham House London
23	Brussels	JG attended the 'Post-Summit Briefing' organised by the European Policy Centre (EPC)
27	Paris	TT gave a lecture at the National Session of the IHEDN on 'UN Peace operations: Current Challenges' and FG delivered a presentation on 'The Middle East and the Mediterranean after the Arab Spring'
30	Paris	Presentation by Professor Christopher Hill who is writing a book comparing FR and UK foreign policies in the framework of the CSFP - tentative title: 'Rivals in Decline'
<b>April</b>		
02	Paris	TT gave a presentation at the IHEDN on the topic 'Qu'est-ce que gérer une crise internationale'
14	Paris	FG lectured the Sciences Po Master's Course at the School of International Affairs on 'EU policies towards the Middle East and North Africa'
14-15	Chichester University	TT gave a public lecture at the Chichester University on 'The European Union and crisis management: achievements and limitations'
20	Rome	AM delivered a presentation entitled titled 'L'Europa nel nuovo Sistema internazionale' to the Honours Course organised by the Università degli Studi Roma
27-29	Brussels	Euro-Arab training course for EU officials - FG delivered a presentation on the topic 'Fight against terrorism and disarmament'
<b>May</b>		
7	Barcelona	AM give a lecture 'The EU in a Changing Strategic Environment' organised by IBEL (Institut Barcelona d'Estudis Internacionals) at the Universitat Pompeu Fabra
18	Norfolk	JJA gave a presentation at the Joint Forces Staff College, Norfolk
19	London	FG spoke at the Training course for Young Qatari diplomats requested by the Qatari Foreign Ministry, event organised by RUSI
25-26	Torrejon	FG delivered a presentation at the EU Satellite Centre's International Expert meeting

28	Paris	FG spoke at the informal discussion roundtable organised by the French Ministry of Defence - Directorate for International Relations and Strategy on 'Regional threats to UN missions in the Middle East'
<b>June</b>		
2	Paris	FG took part in the briefing discussing Syria, Iraq and Libya with several officials for the French MoD's Strategic Planning Section
4	Coëtquidan	TT delivered a presentation on CSDP at the Saint-Cyr Officers School
25-26	Brussels	FG gave a lecture on 'EU-Middle East' at the VUB (Vrije Universiteit Brussel) - Free University of Brussels
<b>July</b>		
1	Paris	FG briefed the French National Assembly on Libya
<b>August</b>		
26	Paris	CB gave a welcome lecture to the new class of the Master Affairs Européennes at Sciences Po
31/1-9	Rome	FG gave a presentation on 'Culture in international relations' at the NATO Defence College
<b>September</b>		
2	Lyon	TT made a presentation on 'International Organisations and Crisis Management' at Sciences Po Lyon
22	Brussels	FG briefed the PSC on the developments in the MENA
22	Paris	CB gave a lecture at the IHEDN on the topic of 'EU crisis management'
29	Rome	FG presented 'Culture in international relations' at the NATO Defence College Middle East Faculty
29	Strasbourg	TT gave a lecture on 'The responsibility to protect' at the IHEDN event
<b>October</b>		
15	Cyprus	FG attended the lecture on ISIS at the British Forces HQ, which was part of the conference on military intelligence
26	Rome	TT made a presentation at the NATO Defence College on 'NATO Crisis management'
27	Kiev	TT gave a talk on CSDP at the ESDC Course
29	Brussels	JLC and PM attended the ICG/EPLO briefing on 'Early warning'
<b>November</b>		
2	Paris	TT gave a talk at Sciences Po on 'The EU in Africa'
9	Bucharest	JJA lectured on 'Defence industry collaboration and EU military capability development' at the ESDC High Level Course Module 2
16	Rome	TT made a presentation on 'What CSDP for what threats?' at the ESDC Course
26	Paris	Discussion on Middle East and North Africa challenges with the diplomatic staff from the Embassies of Germany, Sweden, Czech Republic, Denmark, Belgium and The Netherlands



<i>December</i>		
5	Paris	GS made a presentation at the 'Climate and security' event at the Embassy of The Netherlands as part of the COP activities
7	Geneva	JJA gave a lecture on 'Defence economics and armaments cooperation' at the GCSP High Level Course
9	Stockholm	JJA gave a lecture on 'European Defence collaboration' at the Swedish Ministry of Defence

## VISITS

<i>January</i>		
15	Brussels	Edgars Trumkalns for the forthcoming EU-Central Asia meeting
21	Paris	Tatiana Stanovaya, Russian Expert
<i>February</i>		
3	Brussels	Ambassador Jacek Bylica, EU Special Envoy for Non-Proliferation and disarmament
3	Paris	Ifat Imady, Lebanon desk officer of the Israeli Ministry of Foreign Affairs
4	Brussels	Ramona Nicole Mănescu, Member of the European Parliament, Member of the Committee on Foreign Affairs
13	Paris	Judit Goldstein, First Secretary, Germany Embassy, responsible for Europe and the Middle East
17	Paris	Susi Dennison, Co-director for European Power Programme, European Council on Foreign Relations (ECFR), London
25	Paris	Radu Bezniuc, Deputy Director, Civil Aviation Authority - Republic of Moldova
<i>March</i>		
6	Paris Paris	Professor Mark Katz, George Mason University, for informal discussion on geopolitical implications of the Ukraine crisis
6	Paris	Nina Berezner, President, Association D'Est (Destination East)
10	Paris	Marc Antoine Eyl-Mazzega, Russia Programme Manager, International Energy Agency
11	Paris	Benjamin Wegg-Prosser, Managing partner, Global Counsel; Tony Blair's former Director of Strategic Communications
12	Paris	Basma Kodmani, Executive Director, Arab Reform Initiative, Paris and other researchers working on the Arab military forces

12	Paris	Andrey Makarychev, Professor of International Relations at Linguistic University and Professor of Political Science in Public Service Academy (Nizhny Novgorod, Russia), University of Tartu, Centre for EU-relations studies and Visiting Professor at the Free University of Berlin
19	Paris	Andrew Wilson, Senior Policy Fellow, European Council on Foreign Relations (ECFR), London
19	Brussels	Ambassador Lembit Uibo, Representative to the PSC, Permanent Representation of Estonia to the EU; Mr Jorge Domecq, Chief Executive, European Defence Agency
20	Paris	Volodymyr Yermolenko, Ukrainian philosopher and essayist
20	Paris	Alexandra Novikoff, Chercheur, University Paris 2
20	Paris	Editors at the Salon du Livre to present our publication 'YES 2015'
23	Paris	Mats Berdal, Professor of Security and Development, Department of War Studies, King's College London
30	Paris	Alexander Gabuev, Senior Associate and the Chair of the Russia in the Asia-Pacific Program, Carnegie Moscow Center
31	Paris	Corneliu Robu, Deputy Chairman, National Factoring Company, Moscow
<b>April</b>		
2	Paris	Céline Marangé, Researcher, Russia Specialist, IRSEM, Ecole Militaire Paris - <i>also visited on 30 September</i>
2	Paris	Tornike Gordadze, Georgian politician and French political scientist; Georgia's former State Minister for Euro-Atlantic Integration - <i>also met on 15 October</i>
15	Paris	United Kingdom Ministry of Defence delegation visited to discuss Africa in view of their report on Global Strategy Trends to 2045
30	Brussels	Dirk Dubois, Head of the ESDC, European External Action Service (EEAS) and Sławomir Tokarski, Head of Unit - Defence, Aeronautic and Maritime Industries, DG Enterprise and Industry, European Commission
<b>May</b>		
13	Paris	Bayram Balci, Research Engineer, CNRS, Sciences Po Paris
18	Paris	Jakub Kulhanek, Vice-Minister of Foreign Affairs of the Czech Republic in charge of multilateral and security issues
27	Paris	Alexi Tereshchenko, Russian historian
<b>June</b>		
1	Brussels	Denis Roger, Director, European Synergies and Innovation (ESI), and Jorge Domecq, Executive Director, European Defence Agency (EDA)
2	Paris	Officials from the French Ministry of Defence - Strategic Planning Session to discuss Syria, Iraq and Libya
3	Paris	François Godement, Director of the Asia and China Programme and Fredrik Wesslau, Director of the Wider Europe Programme, European Council on Foreign Relations (ECFR) - <i>also met on 2 November 2015?</i>

9	Paris	Lilian Moraru, Ambassador Extraordinary & plenipotentiary of the Republic of Moldova in France - <i>also visited on 15 September</i>
10	Paris	Adrien Fauve, PhD in political science and post-soviet studies from Sciences Po, associated to CERI, where he coordinates the Central Asia seminar series (GRAC)
12	Paris	Nicolas Trifon, écrivain/historien, éditeur et sociolinguiste libertaire
12	Paris	Imola Streho, Associate professor at the Law school and Associate scholar at the Centre d'études européennes at Sciences Po, Paris, where she is co-directing the Master in European Affairs since the academic year 2008/2009
15	Paris	M. Menier, Governance and Security expert, Sahel UNDP programme
19	Paris	Volodymyr Yermolenko, Ukrainian expert, Kyiv Mohila University
29	Brussels	Michael Man, Head of Strategic Communication, European External Action Service (EEAS)
<b>July</b>		
8	Paris	General John Maas, Military Advisor, CMDP - discussion on the upcoming 'Hybrid threats' event organised by the EEAS
10	Paris	Robert Mason, Researcher, British University Egypt
23	Paris	Mario Pezzini, Director Development Centre, Organisation for Economic Co-operation and Development (OECD)
<b>August</b>		
21	Paris	Général d'armée Lamine Cissé, officier général sénégalais ayant exercé les fonctions de Chef d'état-major général des armées, Ministre de l'Intérieur, chef Bureau des Nations unies en Afrique de l'Ouest
25	Paris	Daniel Hyslop, Research Manager, Institute for Economics and Peace, Washington, DC
<b>September</b>		
8	Paris	Phillip Carter III, Senior Foreign Service American diplomat, former United States Ambassador to Ivory Coast. Ambassador Carter is Deputy to the Commander for Civil Military Engagements, United States Africa Command (AFRICOM) in Stuttgart, Germany
8	Paris	Dr Cheng-Dong Tso and his delegation from the Prospect Foundation, Tapei
8	Paris	Dava Newman, NASA Deputy Administrator & Gib Kirkham, NASA Europe Representative
14	Brussels	Sigrid Kaag, United Nations Special Coordinator for Lebanon to discuss current affairs in Lebanon
22	Paris	Manuel Lafont Rapnouil, Head of Office, European Council on Foreign Relations, <i>met also on 30 November</i>
23	Paris	Isabelle Roy, Ambassador of Canada to Algeria, for a brainstorming session
23	Paris	Michael Man, Head of Strategic Communication, European External Action Service (EEAS)

25	Paris	Representatives of the British SO15 Counter-terrorism unit and the Crown Prosecution Service
29	Paris	Gerard Brachet, former Director General, French Space Agency (CNES) and Chair of the COPUOS
<b>October</b>		
1	Paris	Tatiana Kastouéva-Jean, Head of Russia-NIS Center, IFRI
15	Paris	Silviu Popescu, Romanian Cultural Institute
26	Paris	Discussion on the Middle East and North Africa with staff from the German Embassy
27	Paris	Discussion on the topic 'Maghreb security' with the Canadian Ambassador to Morocco
29	Paris	Horia-Victor Lefter, Université Bordeaux-Montaigne, Histoire Department, Graduate Student. Studies Central and Eastern Europe, Belarusian Studies
<b>November</b>		
2	Paris	Vladislav Inozemtsev, Professor of Economics, Chairman of the High Council, Civilian Force Political Party, Presidium Member at the Russian International Affairs Council. Director of the Centre for Post-Industrial Studies and a member of the board of Russia's Ministry for Regional Development; Scientific Director of the Center for Post-Industrial Studies and an Editor-in-Chief of <i>Svobodnaya Mysl</i> journal.
6	Paris	Mathieu Boulegue, Eurasia Project Manager, development of AESMA's Russian and CIS activities in business diplomacy, geo-security, and research & analysis
27	Paris	Lyndon Allin, Political Officer, OSCE Mission to Moldova
<b>December</b>		
4	Paris	Vasile Tofan, Partner, Horizon Capital Management, Kiev
8	Paris	Alyona Getmanchuk, Director and Leonid Litra, Senior Research Fellow, Institute of World Policy, Kiev
16	Paris	Dmitrio Ostrushko, Expert, Gorshenin Institute Kiev
18	Paris	Catherine Durandin, historienne, enseignante à l'INALCO, ancienne consultante au Ministère de la Défense
18	Paris	Délégation française du Ministère des Affaires étrangères et du Développement international, composée par la Directions des Affaires stratégiques, de sécurité et du désarmement ; Direction des Nations Unies, des Organisations internationales, des Droits de l'homme et de la Francophonie ; Direction de l'Europe Continentale ; Direction des Amériques et des Caraïbes ; Direction d'Asie et d'Océanie ; Direction de l'Union européenne ; Direction de l'Afrique Australe et de l'Océanie Indien ; Centre d'Analyse, de Prévion et de stratégie





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